

Major partners

The Trust has nine years experience fostering partnerships between the public, private voluntary and community sectors; won 8 awards and completed over 80 successful projects. Our major partners include:

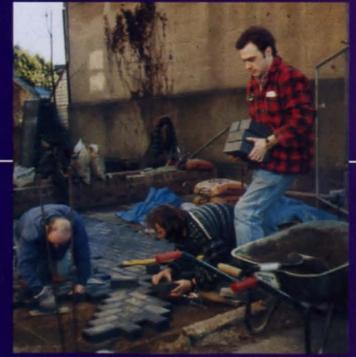
- 1066 Housing Association
- Architectural Heritage Fund
- BTCV Enterprises
- BTCV
- Charities Aid Foundation - 'Investors in Society'
- Chartered Institute of Marketing
- 'C' Company, Princess of Wales's Royal Regiment
- TAVR
- DAG Stationers
- East Sussex Brighton & Hove Health Authority
- East Sussex County Council
- Employment Service
- English Heritage
- English Partnerships
- Gaby Hardwick Eaton Sagar
- GEMS (The Hastings & Rother LETS)
- Gibbons & Mannington
- Hastings & Rother District Joint Planning Team
- Hastings & Rother Youth Justice
- Hastings & St. Leonards Credit Union
- Hastings & St. Leonards Local Agenda 21
- Hastings Borough Council
- Hastings College of Arts & Technology
- Hastings Regeneration Partnership
- Hastings Voluntary Action
- Here and Now Magazine
- Isabel Blackman Foundation
- Marshall Tufflex
- National Lottery Charities Board
- Old Hastings Preservation Society
- Railtrack South
- Sealife Centre
- Springboard Marketing
- Sussex Police
- Sussex University Centre for Continuing Education
- Trade Paints Ltd
- Tressell Training
- Workability Pact



Hastings Greenway



America Ground



External Projects/Sites



Wheels 'Off Road'



Wheels 'Off Road'



Oasis



at work

Hastings Trust at work



Beach Concert



HASTINGS TRUST

Resource Centre



'Make a Difference'



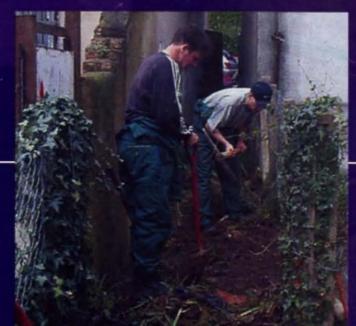
Volunteers

Future Activity

- Tools Database at Expo 2000 Hanover
- Community Resource Facility for Central St Leonards
- New Community Development and Community Enterprise Projects
- Diploma courses in marketing at HCAT
- Environmental enhancements in central St Leonards and Castle Ward



New Deal



New Deal

Designed & Produced by Daniel Grando. Tel: 01424 424006



For further information please contact Chris King at Hastings Trust 35 Robertson Street, The America Ground, Hastings, East Sussex TN34 1HT
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Registered Charity No: 1007410. Company Limited by Guarantee: 2540333.

1998/9 Annual Review

Foreword/Mission Statement

The Trust is an enterprise with social objectives, actively engaged in the regeneration of Hastings & St Leonards and its environs. It's principles are:

The long term regeneration of the Borough in the widest sense - its economy, its environment, its facilities and services and the spirit of its communities.

To be financially self sufficient and independent - not just relying on grants.

To create assets in the community and make a profit - but not for private gain. Any profit gained is re-invested in the community.

To be open and accountable in our work, our style and the composition of our internal and boards of management.

To work with, create and sustain partnerships between the community, voluntary, private and public sectors.

To demonstrate that local people can shape the future of their communities in ways that are sustainable, innovative and entrepreneurial. In short the Trust endeavours to ensure that the process of regeneration works.

The Hastings Trust is a member of the Development Trusts Association.

The Chairman's Statement

The Hastings Trust this year has increased its Depth of knowledge and experience on all matters pertaining to its mission locally, nationally and indeed internationally, earning them levels of respect and trust that makes the whole task of enabling partnerships that much easier. This has mainly been achieved by the staff's Participation at all levels of the community - invariably during their own quality time - on a wide range of topics relevant to the regeneration of Hastings

This year has seen success from Commitment and for that I thank all members of the Hastings Trust and urge you all to continue in this vein, in the hope that other members of the community will be encouraged and influenced to do likewise.

Stephen Hinton, Chairman.

The Director's Report

The Hastings Trust had outlined a period of consolidation for this year but, once again, it was a year of growth for the Trust with all our areas of activity running at high levels.

Community Development - The new Resource Centre's open door policy pulled in over 2,000 visits in six months (see below) and encouraged a wide range of volunteers to work with us. The new information technology helped us provide a better quality service to all sections of the community and the Tools for Regeneration database developed into a world 'first'. New training and education courses were launched and Hastings College of Arts & Technology provided a regular outreach service from the Centre.

Young People - The Trust entered into a sub-contract for the New Deal Environmental Task Force and saw many of its participants successfully into jobs. We also supported the Home Office Project 'Make a Difference' Young Volunteer Project and took it under management at the end of the year. The Wheels Project went from strength to strength and saw its 125th young person take part. Of 12 school leavers, 9 went into the automotive industry and 3 went on to further education.

Urban Regeneration - The America Ground was launched into being following the formation of a partnership with the Borough, English Partnerships, English Heritage, Hastings Town Centre Management and the Trust. The local community took part in a feasibility study for the future of the area, launched by David Andrews, Director, DTI, GOSE.

Around 8 local environmental enhancement projects were undertaken throughout the year, utilising local volunteers, New Deal Participants and 'C' Company, Princess of Wales's Royal Regiment TAVR.

Building Preservation Programme - The Trust identified several buildings and structures 'at risk' and carried out feasibility studies with a view to purchase and/or renovation.

Social Economy - A seminar and a series of workshops 'Growing the Local Economy' were held to discuss practical and theoretical solutions for Hastings and Rother. Chaired by Owen Nankivell, M.A. (Econ.) J.P., a former senior government economist, and Steve Bendle, Pat Conaty, Mike Franks and John F.C. Turner led the packed work-shops.

Arts and Culture - The Trust supported several local arts groups in successful funding applications.

Funding - The Trust's turnover decreased this year following the successful completion of the fundraising operation for 35 Robertson St. The Trust has continued to receive core funding support from Hastings Borough Council; project funding from the National Lottery Charities Board, East Sussex Brighton and Hove Health Authority; Hastings & Rother Joint Services Committee; Isabel Blackman Foundation and Investors in Society. The Trust's 'Events and Services' provided 12% of its income. In-kind support this year amounted to around £163,000.

Outside Activities - The Trust continued to play its part in the Hastings Regeneration Partnership, Development Trusts Association; Hastings & Bexhill Youth Area Advisory Group; Hastings Town Centre Management Group and many others.

For the future - The Trust will undertake the development of a quality assurance programme, to help us deliver a better service to Hastings and St. Leonards. The Trading Company will be revived to enable the Building Preservation Programme to function efficiently and enable further consultancy work to be undertaken.

Financial Report

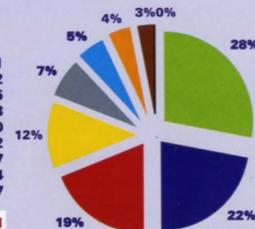
In the first full year of operation from our new headquarters there have been no incidents of exceptional expenditure on running costs. A programme of improvements to the fabric of the building has been drawn-up, to be implemented in the coming year with grant assistance from the Conservation Area Partnerships Scheme.

We have upgraded our stand-alone accounts computer and automated our payroll, making for increased efficiency in this area. Presentation of management information has also been revised and improved throughout the year. Issues surrounding VAT, our ability to earn income and 'risk' have been on the agenda all year. This has resulted in the trading company being reactivated in the current financial year.

Our net asset base presently equates to approximately 10 months of annual spend on Core Services, but is largely restricted until 31.3.2001.

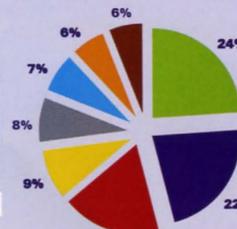
Where the money comes from:

| | |
|----------------------------------|-----------------|
| Govt Single Regeneration Budget | £96,931 |
| Hastings Borough Council | £76,582 |
| National Charities Lottery Board | £64,365 |
| Events/Services | £39,773 |
| East Sussex, B&H, HA | £23,880 |
| Other Public/Private Bodies | £18,872 |
| Deferred Income | £13,127 |
| Charitable Trusts & Individuals | £9,954 |
| Other Income | £117 |
| Total income | £343,601 |



How we used the money

| | |
|---------------------------|-----------------|
| Core Services | £82,456 |
| Community Resource Centre | £76,442 |
| WHEELS Youth Project | £61,318 |
| Enhancement Projects | £32,892 |
| Hastings Greenway Project | £28,865 |
| OASIS Centre | £25,863 |
| Other smaller Projects | £20,425 |
| Developing new Projects | £19,252 |
| Total expenditure | £347,513 |



Balance sheet

| | |
|---|----------------|
| Fixed Assets | £104,727 |
| Net current liabilities | (£440) |
| Creditors: amounts falling due after more than one year | (£30,956) |
| Net assets | £73,331 |
| Restricted Fund | £70,913 |
| Unrestricted Fund | £2,418 |
| Capital & Reserves | £73,331 |

These accounts are a provisional summary of the financial year April 1998 to March 1999. Full accounts including the Auditor's Report and Trustees' Annual Report can be obtained from 35 Robertson Street, Hastings, TN34 1HT after audit, approval and signing on 9 September, 1999. Full accounts filed each year with the Charity Commission and Companies House.

Paul R. Smith (Treasurer)

Administration/IT & Services Development

Since its opening and as part of its development, the Resource Centre has created and introduced a number of computerised management systems and databases:

Centre Reception - monitors users and services, donations, sector, user satisfaction.

Trust contacts database of 2000 records including Trust members, local and county councillors, residents associations and many other groupings.

Local agenda 21 Library and database.

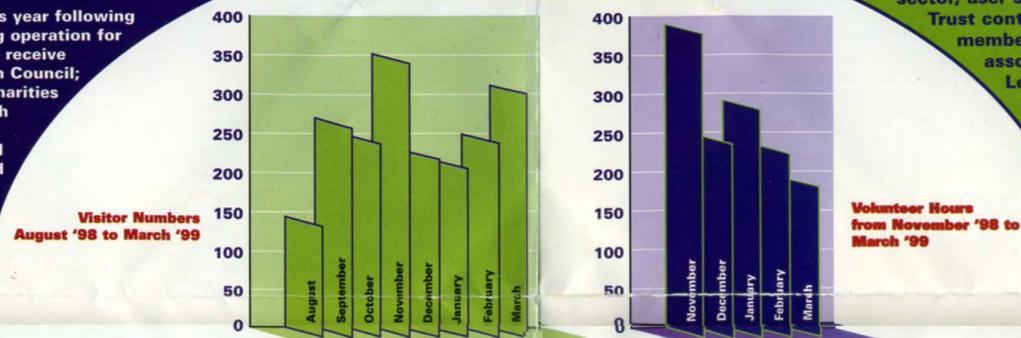
Other databases installed at the Centre include:
 Ecocal - Going for Green - measures how green your life-style is.
 Funder Finder - helps find funding for community projects.

The Centre has also assisted in the development of databases for:
 Women's Network.
 Gems - (the LETS for Hastings and Rother).
 1066 Enterprise Factory Watch - (factories on the industrial estates of Hastings).
 Alzheimers Disease Society contacts.
 Hastings Furniture Services.
 Buildings at Risk Register.

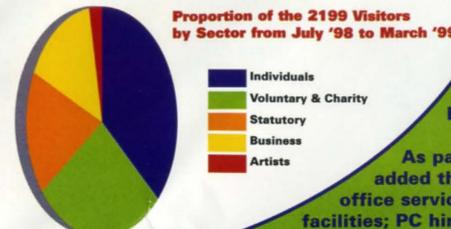
As part of its ongoing development the Centre has added three additional services to its original range of office services i.e., photocopying, faxing; conference room facilities; PC hire; Apple Mac hire & printing - it is now providing ISDN Internet access with our own web site; career counselling and business start up advice.

Information now available at the Trust includes the following:
 Funding; Local Agenda 21; Local and County Council Documents; Gems services and membership; Volunteering opportunities; Sustainable Development and Community Projects; educational outreach with HCAT.

The Statistics



| SRB target outputs for Resource Centre April 1997 to April 2000 | Actual outputs November 1997 to March 1999 |
|---|--|
| Jobs created | 2 |
| Training weeks | 460 |
| Young people benefiting (no number given) | 24 |
| Businesses advised | 44 |
| Voluntary organisations supported | 36 |
| Individuals in voluntary work | 49 |
| Community Enterprise start-ups | 28 |
| | 8 |



Volunteers

The Trust and its Resource Centre are managed and operated through a partnership of employed and volunteer staff. Without this loyal and highly motivated team it would have been impossible to undertake such an ambitious enterprise - over 4000 volunteer hours alone were recorded between July 15th 1998 and publication of this review from 34 volunteers some of whom, have gone onto paid employment.

People at the Trust



Board of Directors

George Adams, Cllr Michael Bigg, Dennis Collins, Fred Courtney Bennett, Cllr Godfrey Daniel, Stephen Hinton, Prof Michael Hunter, Dr Chris Joyce, Tim McDonald, Alan Privett, Paul Smith, John Turner.

Our Strategy

Because the Trust responds to local needs, no two projects are alike and, as regenerating a community means adopting a comprehensive approach, we are involved in a wide range of activities:

To promote and support economic development we:

- Have initiated and facilitated discussions and researched into the development and management of managed workspaces for small and medium sized businesses
- Have established and staffed a Resource Centre providing hot desking office work space and facilities
- Provide marketing and business advice
- Run job and training schemes
- Provide career and continuing personal development advice
- Encourage inward/local investment opportunities and systems

To improve the local environment we:

- Have improved and developed derelict land
- Have regenerated and managed public open space
- Have carried out a number of local improvement schemes
- Have restored and developed buildings - including our own - and set standards for others to follow

To improve local services and amenities we:

- Have assisted in the development and management of young persons sport and recreational facilities
- Currently manage our own community resource centre
- Promote local heritage
- Provide local community offices and services
- Assist in the provision of play schemes and child care facilities
- Are a centre for the provision of information on low cost housing
- Support and facilitate community development

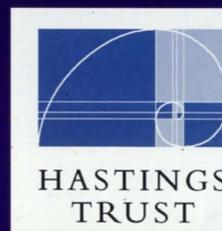
Hastings Trust Resource Centre

The Hastings Trust Resource Centre - established in November 1997 - is the public face of the Trust which reacts to and promotes the needs of the community - offering:

- A meeting place where local people can gain effective means to work together for the good of the town
- A self help meeting place where like minded people can exchange ideas and experience
- Access to information on other community projects in Hastings and elsewhere
- The opportunity to benefit from Trust experience
- The opportunity to discuss project needs and ideas with Trust officers/volunteers
- Access to the Trust's unique Tools for Community Regeneration database - a world first!
- Use of the Trust's Library and Meeting Room
- The opportunity to participate / help in the Trust's on the job training - which includes Information Technology and Business Administration as well as involvement in Trust projects
- Business and Marketing advice, Career and Continued Personal Development counselling
- Community Enterprise business and marketing support
- A shop window display opportunity for community activity & promotions

The Centre has:

- Assisted in bringing together the untapped resources of the business, statutory and community and voluntary sectors - by encouraging self - help and mutual aid
- Brought together the acumen, finance and varied personnel resources of the business sector
- Harnessed the drive, enthusiasm and energy of the voluntary and community sector
- Acted as guide, mentor, sounding board and facilitator - interacting with the needs of its partners and as a catalyst - facilitated introductions and accessing possible clients
- Created opportunities for high profile cost effective sponsorship
- Identified, reviewed and advised on the most suitable environmental, employment or community project - created proposals, arranged meetings and brought together the appropriate sectors



HASTINGS TRUST