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o say this year has not been without its frustrations and disappointments is putting it mildly.

The Coastal Regeneration
Conference, which was to have
been held in Hastings in October,
with invites on a national scale and
international speakers was
cancelled a month prior to the
event as there were so few
bookings, but as is normally the
case with such conferences, the
bookings started coming in two
weeks prior to the event, all too
late. The Trust has decided to
investigate the viability of staging
it in '96 with other sponsorship.

After 18 months of very successful work with the Government run scheme 'Community Action' we lost our contract due to severe financial cut backs by the Government. This meant a serious loss in revenue for the Trust from lost project work. Thankfully the Borough Council bailed us out. Heather is investigating the viability of us jumping on board a relatively parallel scheme, for which pilots have already been set up, called 'Citizens Service'.

Try as we can to secure a property, one has not yet come up to suit the criteria of our prime potential funders, English Partnerships. As I write, another is being considered in Robertson Street. It must be particularly exasperating for Christine who has directed so much of her energies to this topic.

So there have been three rather serious disappointments, Coastal Conference, Community Action and a property. However, like Robert the Bruce's spider, we shall persist. After all there are so many promising and rewarding achievements this year to justify the effort, and give heart to the weary. . .

Rod Smith has done sterling work setting up and getting off the ground the 'Hastings Community Environment Project' with finance from English Nature to assist. He has - as results will show elsewhere in this review - achieved a great deal in the initial 10 months. Its good and right to involve local people in the upkeep of their area, that can only encourage more responsibility and pride in the Town.

Anthony McCue's work to repair Wellington Steps has shown, on a small scale, what can be done to professionally renovate structures.

The Trust would like to set up a workshop where unemployed individuals could learn a skill in such work and then put that skill to practical use to assist in the urgently needed upkeep of our wealth of older buildings.

All members of the Board were sorry to see the departure of Mrs Alma Hanson, the Burton's St Leonards Society representative who had been a stalwart board member from the Trust's inception, and welcome in her place Mrs Christine Wilson, in the role of observer, until a new representative is appointed. The Board was extremely pleased to also welcome early in '95 to its numbers the vibrant, enthusiastic and helpful Mr Chris King.

In 1996 the Trust must continue to have the resolution of Spider. Then, unlike Robert in his cave, who knows where we might operate from by the end of the year. The Hastings Trust was set up for the regeneration of Hastings by environmental, economic and social means and to enable other organisations and groups in the Borough to fulfil their own aims and objectives. A tall order and a wide brief but one which drives us forward. Our work also "requires grit, determination, creative risk and more than a little madness". Paddy Doberty, Derry Inner City Trust. He isn't wrong.

As our Chairman's report reveals, it has been a busy year for the Trust, with new initiatives and ideas bubbling up from the well-spring. It is not lack of ideas that hampers the Trust, it is lack of finance and an independent asset base.

To try and improve our long-term situation, the Trust has been working towards securing an asset base and workshops. We were extremely fortunate to secure funding from the Kleinwort Foundation to launch our Building Fund, and have actively been working with English Partnership's 'Community Investment Fund' and the Charities Aid Foundation to secure the remainder.

To boost the Trust's overall funding situation, we entered into the contract culture, which seemed to offer not only a way of fulfilling objectives but also the means. However, as the Trust and many other voluntary organisations found, the situation can be fraught with danger.

The Trust lost out on two contracts during this year through no fault of its own but with dire results for the budget. The Borough Council in its 'White Knight' guise came to the rescue but the situation is not one the Trust can allow to happen again. The Trust will be carefully considering any future contracts before entering into them.

Working in the voluntary sector is a constant battle for funding and for recognition as a vital third force. The problem of how to survive and offer the best service or product for the least amount of money is the same for the Trust as it is for the public and private sectors. Once again the Trust's message is: partnership and communication. If Hastings is to succeed in regenerating itself, the three sectors working together for the common good must be the way forward.

Looking back over this year has actually proved to be quite heartening, when I consider the breadth of the work the Trust has tackled. Again we were exceptionally lucky with our volunteers and supporters. The value of volunteer hours to the Trust this year amounts to £144,845 (using Volunteer Centre (UK) figure of £7.83). Goods and services in kind amounted to £52,300. This amounts to a total of £197,145 into the local economy.

Local businesses throughout the town have continued their support of our work, including greater support from Barclays Commercial Services and a new corporate sponsor in Marshal Tufflex. For a full list, see acknowledgements (see page 19).

The Project Report shows the variety of work undertaken with our partners. Thanks to English Nature, our environmental work was greatly strengthened this year. This has enabled us to increase our work with schools and local groups

throughout the Borough (see page 6).

However, an organisation cannot rest on its laurels. It must continue to change and improve; looking to the future, the Trust's programme for 1996 and beyond builds on past work and looks to new fields:

- Working as a major partner in Hastings' second Single Regeneration Budget bid.
- Continuing the economic audit of Hastings to provide a base line from which to work strategically.
- Continuing the Skills Audit for businesses in Hastings and Rother.
- Seeking new uses for empty buildings.
- Setting up a local information database linked into East Sussex County Council's library service.
- Pursuing the Trust's interest in training and employment, building on restoration and conservation building techniques.
- Aiming to create an environmental education facility for use by all groups and schools.
- Supporting the 'Warship Anne' Museum and its siting on the old bathing pool site.
- Bidding for funding for a series of sculptures along the sea front as part of the English Tourist Board's Millenium Project.

 Continuing to support the Local Agenda 21 process.

There is great potential both within the Trust and the voluntary sector in Hastings. Here's to our continued success. The Trust is very fortunate in its staff team and volunteers. The Trust now has one part time and five full time members of staff. Christine Goldschmidt, Director, oversees all the work and runs her own projects. She also represents the Trust on outside bodies and is the South East Co-ordinator for the Development Trusts Association.

David Jeapes, Project Manager, develops and runs the physical projects. Heather Smith, Administrator and Personnel Officer, set up and oversaw the Job Club for volunteers and Community Action workers. Robert Firth runs our finances and manages the budgets for outside projects whilst continuing his studies at Wye College.

Thanks to English Nature's revenue grant towards a Community Environmental Officer's post, we were able to change Rod Smith's status from volunteer to paid staff. Rod worked long and hard on this post and his efforts were justifiably rewarded.

James Rose joined us as a project officer to work with volunteers and Community Action. He has also undertaken project development and research.

#### Volunteers -

As ever, the Trust has been blessed with a particularly loyal and hard working team of volunteers.

Dave Weller completed his second year with the Trust, continuing with fund raising both for the Trust, the Beach Concert, the Hastings Bonfire Society and many other organisations and individuals. He also undertook a great deal of research and development work on the Wheels Project.

After finishing on Employment Action, Chris Fyfe reverted to volunteering, beavering away on the computer: desk top publishing for virtually everyone and development of the Community Database in conjunction with another ex-Employment Action worker, Kevin Carias.

Barbara Stockley and Mary Griffiths became our receptionist and resource centre workers joining Annie Hunter, whom we have to thank for designing the cover for this year's Annual Report.

Alan Bull, David Cover and Wayne Pope stayed on with us after Community Action finished and continue to undertake valuable project work.

C' Company, 5th. Btn. PWRR, continued their work and support of the Trust and the Director had the pleasure of meeting Colonel Russell and commending the work of 'C' Company in Hastings.

#### Training for Work

Anthony McCue joined us from Employment Action to undertake a restoration project (see page 8) and will stay on to complete the Bourne Sculpture Project.

#### Community Action

Although the Government has cancelled this scheme and the Trust lost its contract, Community Action volunteers undertook a number of projects this year. The new Government scheme to replace Community Action, "Workfare" is now being piloted elsewhere in the country. It is highly unlikely that the Hastings Trust will participate in this scheme if conditions are such as they are rumoured to be.

The voluntary element in Community Action was the most valuable part of the scheme, which gave the long-term unemployed the chance to participate in a charity's work. It also introduced them back into the field of work in a caring environment. The Trust's participants worked well and with a will and I am sorry to see the scheme disappear.

#### Members

The Trust has had a recruiting drive and now has 96 members, ninety individuals and six organisational. We aim to increase our membership still further over the coming year.

#### ECONOMIC REGENERATION

Observer Managed Workspace This project is on hold for the time being. After years of work, supported by BBP Associates, the Borough and County Councils and English Partnerships.

Hastings in the 21st. Century
Everyone in the town is interested
in its economic regeneration.
Following the presentation of an
economic audit of Torbay by Owen
Nankivell, Executive Director of
the Hinksey Centre, the Trust
commissioned a similar study of
Hastings. Stage one has been
funded by a private trust and
following a series of seminars to
present the findings, the Trust will
seek further funding to develop the
study to its next stage.

Using such an economic audit will give Hastings a base line from which to work and eventually give a pointer to the areas that could be developed and exploited to the benefit of Hastings and its inhabitants.

Copies of "Hastings in the 21st. Century" can be obtained from the Community Resource Centre.

Hastings and Rother Skills Audit
Whilst the Trust was undertaking
research for a European Social
Fund grant, it came across a
number of skills gaps within
Hastings and Rother. Barclays
Commercial Services were
approached for funding to
undertake the research needed to
provide a picture of the state of
local businesses in Hastings and
Rother and what resources they
would need to help them compete
more effectively in their own
sectors.

A market research study is being carried out. Those taking part can ask for a summary of the study when it is finished. Further research is envisaged following the completion of stage one.

Using the information obtained, a case can be made to various agencies for funding for training or upskilling of the Hastings and Rother workforce and more support for businesses in the areas they need it.

### Restoration and Conservation Building Techniques

The Trust has been working for some time to set up a training course for conservation and restoration techniques. Once we have secured workshop facilities, it is envisaged that training courses can begin.

### Environmental Enhancement Projects

The Trust worked with a wide variety of partners during the year, the newest being the United Nations Association of Japan. A group of Japanese was sent over to improve their English and learn how to volunteer. The Trust worked with International House on this scheme and, because of its success, we will repeat it again this year.

There was a noticeable increase of projects undertaken for East Sussex County Council via their Highways Division. We were also in a position to secure funding from the County for the Conservation Department to undertake the restoration of the Waldegrave Memorial.

#### Lower Church Passage

As part of the Conservation Area Partnership Scheme, the Trust undertook the restoration of the garden, railings, walls and paving, using traditional materials and techniques.

Conservation Area Partnership Scheme, UN Association Japan, Community Action, Saxon Mount School

#### Blomfield Road

This neglected area of land on the corner of Blomfield Road and Church Road provided a challenge for a week-long project with "C' Company, 5th. Btn. PWRR. With their usual energy and enthusiasm, 'C' Company worked with the Trust to turn dereliction into delight. Local residents are now looking after the finished garden. 'C' Company 5th Battalion Princess of Wales's Royal Regiment Territorial Army, Smarten Up Hastings Campaign, Cllrs Boyle & Silsby

#### All Saint's Street

Painting railings along raised pavement.

Saxon Mount School, Community Action, Smarten Up Hastings Campaign

#### Hastings

Painting and decorating various houses and flats. Community Action, HBC Treasurers, HBC Housing

#### Churchwood Road

Litter and path clearance at the back of Tescos Supermarket. Churchwood Primary School, Tesco, HBC Tourism & Leisure, Cllr. Patrick Sheargold, BT Environment Week Awards, Girl Guides, Community Action

#### New Road, Brackendale

Clearance of area between Bourne stream, New Road and Brackendale flats. Clearance of Bourne Stream and rebuilding culvert wall. Community Action

#### Quarry Road

Pointing sandstone walling. HBC Conservation Department, Community Action, Saxon Mount School

#### Woods Passage

Rebuilding steps along twitten. HT & private owner

#### St. Helen's Woods

Repairs to leaking pond. St. Helen's Park Preservation Society, Community Action, Jempsons of Peasmarsh

#### 111 Bohemia Road

Painting and decorating a shop for use by Hastings Opera. Trade Paints Ltd., Community Action

#### The Stade

Stripping and repainting of Edward and Mary'. Community Action, Smarten Up, Trade Paints

#### All Saint's Street

Re-pointing of raised pavement walls. ESCC - Highways, Saxon Mount School, Community Action

#### Hillside Road

Clearance of footpath/bridleway and then surfacing footpath. A calamity occurred on this project we had all our tools stolen - yet again. ESCC- Highways, Community Action, HCS

#### St. Helen's Park Road

Surfacing of path through the wood and laying drainage. Community Action, ESCC - Highways

#### Old London Road to West Hill

Restoration of footpath and re-building steps. Community Action, ESCC - Highways

#### Wellington Road

Repainting of railings Community Action, ESCC - Highways

#### Marline Wood

Reconstruction of footbridge. Community Action, ESCC - Highways, Workability -PACT

#### Rocky Shaw Wood

Bird box construction and installation for Robsack School. 'Friends of Rocky Shaw Wood', Community Action, Stamco

#### Borough of Hastings

Street sign cleaning. ESCC - Highways, Community Action, HBC - Treasurers

#### Wellington Square Steps and Balustrade

Complete repair/restoration of the east steps and balustrade. The Trust's project workers relearnt the special techniques needed to mould and hand cast the balusters and capping stones.

ESCC, Smarten Up,

Hastings Trust, Anthony Mc Cue,

M Phillips

#### High Street, Old Town

Minor repairs and repainting handrails for steps. Phase two of re-pointing of raised pavement walls.

ESCC - Highways, Community Action, Saxon Mount

#### **Hastings Trust**

Building benches, bird boxes etc. for local schools. Smarten Up, Community Action

# Vale Road, Alexandra Park

Surfacing of bridleway. ESCC - Highways, Community Action

#### Hastings

Street furniture repainting Smarten Up, Community Action

#### Stainsby Street

Rebuilding stone wall. Painting railings. ESCC - Highways, Community Action

#### West Hill Road

Redecoration of wall. Removing graffiti. Community Action, Smarten Up

#### Marina

Repair/Redecoration of shop front for Burtons' St. Leonards Society. Burton's St. Leonards Society, Smarten Up, Community Action

#### Regular Maintenance Jobs Smarten Up, Community Action

Net Shop Survey

As part of the Conservation Area Partnership Scheme, the Trust enabled the undertaking of the Net Shops Survey. CAPS, Standen Associates

#### ON-GOING PROJECTS

The Trust is committed to working on and supporting these long-term projects: some because of the necessity to keep raising funds, others because they are in research and development phases and others because the work is phased over time.

Hastings Greenway

This is a major new initiative developed by John Hibberd Associates and Tim Jemeson Associates with the Hastings Trust, Hastings Borough Council and Railtrack South. The project will provide a traffic free linear park through the town centre, connecting Alexandra Park and Summerfields Woods.

This project is a major part of Hastings' Single Regeneration partnership and offers a five year programme of environmental and economic regeneration opportunities around and through the town centre. An agreement in principle has been reached with Railtrack South for the use of semiderelict land alongside the railway for the Greenway Route. HBC Economic Dev. Committee, RIBA Community Projects Fund. Railtrack South, John Hibberd Associates, Tim Jemeson Associates

Broomgrove Adventure Playground

All the funds have been raised for the equipment and planning permission obtained. Funds are still needed for the safety surface and the fencing. The Trust has made applications to just about every grant giving body, but will continue working until all the funds are secured.

ESCC - Probation Service, Mayor's Charity, Isabel Blackman Trust, Taylor Trust, Brighton Drugs Prevention Team, Variety Club, Environmental Bursary, Broomgrove RA

The long awaited Wheels off-road project has been the subject of intense work by the steering committee over the past year. The project grew from the Planning for

Wheels Off-Road Project

Real exercise on the Ore Valley and will provide a much needed facility for young people in the boroughs of Hastings and Rother. The project is seen as an alternative to offending, to train young people in road safety and vehicle

maintenance and off-road skills.

A Project Development Officer will be appointed in March 1996, with the task of taking the project forward and appointing a volunteer team to work with the young people. The aim is to have different sessions for the various age groups. To give the project its own base, a workshop has been leased on the Ponswood Estate, vehicles have been donated by the Sussex Police and a mini-bus has been secured. The next stage is to secure tools, equipment and funding for the next three years. Hastings Trust, HBC - Housing

Dept., Hastings Area Youth Services, Sussex Police, Ore Valley Forum, ERA, Tenants Consultative Group

High Street, Old Town

Creation of a community garden in the High Street for Trade Paints Ltd. A large part of the summer was spent clearing the derelict site of builders' rubble, rubbish and old tyres so that the Hastings Area Archeological Research Group could undertake investigative work.

Plans for the garden were drawn up by George Tasker and are now the subject of a planning application.

Trade Paints Ltd, Smarten Up, Community Action, Drinkwater Sabey

The Bourne/Roebuck Centre
Creation of sculpture garden in
area enclosed by railings opposite
Wellesley Court. The Trust aims to
make this the first in a series of
sculptures along the sea front in
conjunction with the English
Tourist Board's Millennium Bid.
Anthony Mc Cue, Smarten Up,
HBC - Arts Bursary, Old Hastings
Preservation Society, Crew of
RX304

Croft Nursery for Torfield School The Trust retains a watching brief on this site for Torfield School. During the year we demolished and removed a concrete shed to prevent further use by squatters and drug users.

Stade Warden Scheme
To keep Stade area clean.
HBC-T&L, Fishermans Protection
Society, Sealife Centre, Southern
Water, OHPS, The White Family

Community Action

The Trust is also represented on a number of local working parties and groups:

Conservation Area Partnership Working Party

St. Mary in the Castle Working Party

Ore Valley Forum -Development and Community Needs Sub-Group Youth Sub-Group

Hastings 2000 -Lead Group Task Force 1 Single Regeneration Partnership

Local Agenda 21 Built Environment Work and Economy Natural Environment Transport

Hastings Area Youth Service -Youth Affairs Advisory Group

Stade Warden Committee

Historic Hastings

Hastings Bonfire Society

Hastings & St Leonards Police & Community Consultative Group

hanks to English Nature's support for this project we were able to build and expand on our exisiting work: to enable local community groups and schools to develop projects to enhance their local environment.

The projects listed below span 13 of the 16 council wards.

Please feel free to visit the Resource Centre where all relevant materials are kept for your perusal.

Interpretation Centre

The Trust aims to develop an interpretation/information centre within Hastings that would provide information about the town's environment.

Hastings Tree Nursery/Woodland Training Centre

The Trust has been offered a small woodland on a long lease, at no charge. Investigations are currently in hand as to the possibility of developing woodland skills training within Hastings. The Borough has 250 hectares of woodland (8.1% of the land area).

English Nature, Isobel Blackman Foundation, Sussex Chamber of Commerce, Training and Enterprise, Smarten Up Hastings Campaign, Emest Cook Trust .Employment Services, Hastings Borough Council. RIBA Community Architecture Grant.

#### Group/Site

#### Ashdown Resident's Assoc.

#### Blomfield Road

#### Four Courts Resident's Association

# Hastings Greenway

#### Linley Estate Resident's Assoc.

#### Alder Close/Woodspring Avenue

#### Lower Park Road Neighbourhood Watch Group

#### Mayfield Farm Resident's Assoc. and Robsack Wood School

# New Road/Brackendale

#### Priory Road Neighbourhood Watch Group

# Queens Road

### Railway Cottages Residents

# St Helen's Wood Road

# Tilekiln Residents Assoc.

# Current Work/Proposals

#### Improving wooded area around the Community Centre

# Improving area around Hollington Stream

# Major new project to provide a traffic free linear park through the town centre connecting AlexandraPark and

# Proposal to adopt land around storm water reten-

# tion pond to use in conjunction with Little Ridge School

## Improvements to footpath through woodland from Lower Park Road to Amherst Road.

#### It is hoped to develop the ponds as an environmental resource for the school and other interested groups.

#### Proposal to create a community area. Creation of a rockery garden on neglected area of land adjacent to Seeboard Substation.

#### Improvements around garage block on the corner of St. Thomas's Road.

#### Improvements to former Railway Path and surrounding Bexhill Road embankments.

#### Developing a Community Garden adjacent to houses.

The Resource Centre continues to provide a valuable drop in facility for everyone without facilities of their own. Anyone can use the photocopier, computer, telephone and fax; search through the library; book the meeting room; ask for information, help and advice or just simply, chat. From newsletters to poetry, posters to logos, seminars and discussions, the resource centre is the thriving heart of the Trust.

There was a noticeable rise in the numbers of individuals and organisations using the Funder Finder programme throughout the year - an indication of increasing need following government and local authority cutbacks and the heavier call on grant making charities. Some 50 individuals and groups used the service, which the Trust offers free to charities and voluntary organisations.

We haven't yet replaced the ageing photocopier but kept it limping along. We did manage to upgrade and enhance some of the equipment via sponsorship from Barclays Commercial Services for a computer for the Hastings & Rother Skills Audit database. The Development Trusts Association paid for a fax modem for the Trust to get on-line. We can now be reached via e-mail on Hastrus@pavilion.co.uk. The Trust also acquired a CD Rom drive which has enhanced our desktop publishing service.

The Community Information
Database has developed into a
remarkable tool for Local Agenda
21 and Community Regeneration
issues, and is soon to be available
throughout the county via the
library service, thanks to a grant

from East Sussex County Council. Anyone wishing to use it can access it straight from the Resource Centre.

For the future the Trust is aiming to move to Town Centre premises to develop and expand the Resource Centre. This will enable direct and level access for the disabled and people with buggies, etc. The Trust made a concerted effort to raise its public profile during the past year both by speaking engagements, press coverage and events.

#### **Exhibitions and Events**

The Hastings Trust Celebration
Day to launch BT's Environment
Week was a great success. The sun
shone and we took over the town
centre, erecting stalls in the
pedestrianised area, with music in
the roundel by the underpass.
Opened by the Cinque Ports Corps
of drums, the highlight of the day
was the Hastings Trust
Environmental Challenge Cup Tug
of War. After a good showing by
all the teams, the Challenge Cup (a
skilfully recycled giant gherkin tin)
was won by the Carmiles Team.

The fund raising concert at the Carlisle in the evening was another success for Dave Weller, our indefatigable events officer.

The Time 2000 capsule event, organised by Heather Smith and Annie Hunter for the Trust, was 'buried' on 10th March at noon along with 2,044 other capsules around the country. The capsule contains information on the Trust and its work and will be unearthed in fifty years.

The Coastal Conference which was to have been our biggest blaze was, unfortunately, cancelled. However, it did give the Trust a host of contacts nationally and internationally. ooking at the accounts reveals once again that the Trust is running at or near its financial operating limits. Lack of secure funding will continue to plague the Trust for the foreseeable future until it can create its own asset base and income earner.

On a positive note, the Trust earnt money via Community Action and Project work, and the Borough Council provided an extra £10,000 revenue grant. The Borough have also agreed to reinstate our revenue grant to £50,000 for 95/6.

Throughout the year the Trust was the recipient of charitable grants and sponsorship towards projects, equipment and staffing, plus donations of goods and services in kind not shown in the accounts. Volunteer hours were worth £144,845, goods and services in kind were worth £52,300. To bring these hidden figures onto the agenda, the Trust is aiming to raise funding for a social audit for future years.

The Trust's push to create an independent asset base via the Observer Building Managed Workspace is on hold, despite the massive amount of work to date.

At the same time, the Trust has been pursuing a building purchase fund, with a donation from the Kleinwort Foundation.

Negotiations are currently underway with English Partnership's 'Community Investment Fund' and the Charities Aid Foundation to put together a package for acquisition and conversion of a smaller building in Robertson St. for the Trust's use. We hope to achieve our ambition during 1996.

The Trust is also looking to purchase and restore a building on the front line of the Conservation Area Partnership Scheme which can then be sold on to create a revolving fund for future restoration projects.

The Hastings Trust must look towards setting itself on a secure footing, but currently every penny that it produces is spent somewhere on projects for regenerating the Town. It could do less and thereby set aside funds for its future security - maybe it should. That is the ultimate dilemma - set aside funds to secure the Trust's own future, and spend less on the Town. Actually there is no argument, we must press ahead both with the work and raising funds to create a reserve.

# HASTINGS TRUST LIMITED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH 1995

	1995		1994	
	£	£	£	£
Turnover		102,905		71,924
Related Costs		(57,917)		(46,386)
Gross Profit		44,988		25,538
Interest Receivable and Similar Income		43		498
Other Operating Income		5,513		1,970
Administrative Expenses		(56,805)		(49,452)
Interest Payable and Similar Charges				(1)
Operating Profit		(6,261)		(21,447)
After Charging:				
Auditors Remuneration	1,763		1,763	
Staff Costs	55,586		46,159	
Interest on bank overdraft and loans			777	
repayable within five years	-		1	
Depreciation	454		2,732	
			*******	
Loss on ordinary activities before taxation		(6,261)		(21,447)
Tax on Profit/Loss on ordinary activities				-
Loss on ordinary activities after taxation		(6,261)		(21,447)
Retained Profits brought forward	100	8,019		29,466
Retained Profits carried forward		1,758		8,019
ATTEMPT A LUTIN VILLIAN LUT TIME				

## HASTINGS TRUST LIMITED BALANCE SHEET AS AT 31ST MARCH 1995

	1995		1994	
	3	£	£	£
FIXED ASSETS Tangible Assets		1,905		1,359
CURRENT ASSETS Debtors	10,655		1,490	
Cash at Bank and in Hand	10,666		8.365 9,855	
CREDITORS: AMOUNT FALLING DUE WITHIN ONE YEAR	10,813		3,195	
NET CURRENT ASSETS		1,758	_	6,660
TOTAL ASSETS LESS CURRENT LIABIL	ITIES	1,758		8,019
NET ASSETS		1,758		8,019
CAPITAL AND RESERVES Profit and Loss Account		1,758		8,019
		1,758		8,019

The accounts produced in this report are summaries of the full accounts which are available for inspection at the Hastings Trust offices.

The Development Trusts
Association is the national
body for development trusts.
Its mission is to enable sustainable
regeneration by supporting the
efficiency, effectiveness and
growth of development trusts
throughout England, Wales and
Northern Ireland.

Development Trusts are defined by five key points:

- engaged in the long-term economic, social and environmental regeneration of a defined area or community
- independent and aiming for selfsufficiency
- · not-for-private profit
- community based and locally accountable, with some level of community management
- actively involved in partnerships between the community, voluntary, private and public sectors

At the moment there are probably well in excess of 150 development trusts in England and Wales alone.

Government regeneration policy now clearly recognises and supports the principles on which development trusts are based and the role which they can play in regenerating our communities.

Single Regeneration Partnerships and other such initiatives, along with local authorities, now explicitly encourage community action and the long-term, local approach to regeneration which development trusts embody. nother busy year for the Board, who continue to guide and support the Trust's work and actively promote its aims and objectives. Their personal interest in our projects and in the regeneration of Hastings continues to be the Trust's good fortune. It is not often that Trustees get any real recognition for the work that they do but ours deserve a round of applause for all the service they give.

There were more changes throughout the year. At the last AGM Chris King, from Barclays Commercial Services, was appointed as an organisational member and he has already brought his skills to bear on our work with wit and good sense.

We were sorry to lose Alma
Hanson this year, who stepped
down as the Burton's St. Leonard's
Society representative following
the death of her husband, Hugh. It
is always sad to lose a board
member, especially one who was in
at the beginning on the Steering
Committee. Alma gave many years
to the Trust, loyally supported by
Hugh who drove her to meetings
and events, and then collected her.
The Trust wishes Alma well.

To replace her we now have the Society's newly-appointed secretary, Christine Wilson, who is just beginning to find her feet in role of observer.

Peter Billington also resigned this year, due to pressure of work; unfortunately, not something you hear often in Hastings nowadays. Peter's down to earth, no-nonsense attitude and great good humour is sadly missed.

#### Hastings Trust Board

George Adams (AJK) Clir. Mrs. Pamela Brown, OBE (HBC nomination) Cllr. Cathy Farrington (ESCC) nomination) Alma Hanson (Burton's St. Leonards Society) resigned 11.9.95 Christine Wilson (Burton's St. Leonards Society) - observer as from Stephen Hinton (Chairman) Professor Michael Hunter Chris King (Barclays Commercial Services) Alan Privet Don Richardson (Vice-Chairman) Paul Smith (Company Secretary, Treasurer) John FC Turner

Advisors AWK Fry, Director Technical Services Nick Antram, English Heritage

Accountants Gibbons & Mannington

Bankers Barclays Bank PLC

Legal Advisors Eaton Sagar Solicitors The Hastings Trust wishes to thank all its members, and the following individuals, companies, organisations and local government departments for their help and support during the past year:

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If there is anybody we have left off this list please accept our sincere apologies.

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#### **Hastings Trust**

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