



HASTINGS
TRUST

ANNUAL REVIEW

1992 - 1993

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I am pleased to report that the 92/93 year ended with less uncertainty for our Trust than it started. A year ago, at our AGM it was not known even if, never mind at what level, Hastings Borough Council were to provide core funding beyond 31st March 1993. In the event, after a long series of tough negotiations and close-votes in the Budget Round of Council meetings, a heavily reduced grant of £30,000 for 93/94 was agreed to. Since then a more important agreement has been reached, i.e. that this level of core funding will be guaranteed for at least three years into the future, as a minimum.

So, this in my view, is as good news as we are going to get and the challenge is to live within these tight constraints and to supplement them by earning enough project income and wider sponsorship to allow the Trust to maintain and even increase our effectiveness for the general good of the Borough of Hastings.

There have been personnel changes to report, both in the Board of Directors and paid staff:-

The Board has been strengthened by the welcome arrival of Steve Hinton and latterly by Michael Hunter. They in some measure counter the loss to the Board of Anne Scott, Rachel Lewis and Mike Stuttle. Cllr. Ossie Hughes retired from the County Council, and our Board, to be replaced by local County and Borough Councillor Cathie Farrington, whom we offer a warm word of welcome.

On the staff side, Christine Goldschmidt at long last lost her "Acting" Director status and was confirmed as permanent, David Jeapes is formally "Project Officer" and Heather Smith "Administrator". Robert Firth remains in his dual capacity as Finance Officer and also Project Worker.

Finally, I am again pleased to report that our list of completed schemes and valued involvement in so many aspects of conservation and environmental improvements within our town is growing a-pace and continues to reflect well on all involved with our Trust. I thank them all.

PAUL R SMITH
Chairman

As a development trust, the Hastings Trust aims to make a contribution to economic, environmental and social regeneration within its area. Following on from the Trust's work in trying to achieve those aims during 1992, 1993 was spent building on that work. Having established the idea of the 3-way partnership of public, private and "voluntary" or community sectors, the Trust has seen it growing at a steady rate, with a greater understanding of its value emerging across all sectors of the community. Support for the Trust has broadened and developed, for which many thanks to just about everyone.

Partnerships do work and Hastings benefits. This year we have been extremely fortunate in securing our first corporate partnership with Barclays Commercial Services, whose national headquarters are on the sea front. This year they have agreed to second staff onto projects, provide materials for one project, produce a mail shot to promote the Trust and help out with publicity. Not only the Trust, but Hastings as a whole will benefit by having a company that supports the regeneration of the town with more than just mere platitudes. The Company, and the staff they second as volunteers, understand the ethos behind the Trust's work, and also benefit from initiative and team building exercises which project work entails. That is not to mention the satisfaction and fun of having contributed towards the improvement in the local environment. Following Barclays Commercial Services example, I am sure that there are other companies with whom the Trust

could build further partnerships, to everyone's, but especially Hastings', mutual benefit.

This is not to forget the many small businesses in Hastings who wish to see the area improved and who have already helped the Trust in its project work during 1993, by providing goods, materials and help in kind. This form of business support has proved an invaluable resource for the Trust, a resource that, I admit, we rely on. (A full list of business supporters can be found under acknowledgements)

Partnerships with Hastings Borough Council have increased this year, with numerous departments committing officers' time and money to joint initiatives and projects. We welcome this as a means of maximising what resources the Council has at its disposal for the improvement of Hastings. Over and above this, the Council agreed to look into three year funding programmes for the voluntary sector. This initiative has been approved and should come into operation from the beginning of the next financial year, with the Hastings Trust entering into a contract with the Borough Planner's department. We heartily approve this move and applaud the Council's forward-thinking action. The voluntary sector has the recognition it deserves, and will have the stability and security to plan ahead.

Apart from partnerships and direct management of projects, the Trust works through "enabling" - that is, providing the means or opportunity for other groups and organisations to achieve their own aims and objectives - an extremely cost-

effective tool. An exciting venture for the Trust this year, where it played an enabling role, was the Ore Valley Working party and the Estates Action Bid for Farley Bank and Broomgrove. The tenants and the Council used the "Planning For Real" technique (introduced into Hastings by the Trust in 1990) to decide what action was needed on the estates, with the Trust helping to facilitate some of the sessions. We were then able to create a 3-way partnership with local company, Marshall Tufflex, to get the Residents Association's first project on the estate off the ground.

Central to all the work that the Trust does, is the Community Resource Centre. An information and resource provider, and an informal meeting place, it is the most effective method the Trust has of maximising scarce resources. It allows us to continue to support and enable other groups and individuals in the town achieve their own aims. By helping them to help themselves, a little money can be made to go a long way. It is not necessary for the Trust to undertake every single project or idea that arises, if there are groups and individuals wanting to do it for themselves, but who need help in starting things off; facilities, advice and support to keep going - the Community Resource Centre is there for all to use.

The Resource Centre and the way that it works has attracted interest from other groups around the country who are interested in setting up similar projects in their own locale.

Yes, 1993 was a year of solid work and growth for the Hastings Trust. Our slogan of "Working with the community for the community" held true. During 1994, the Trust will continue to develop the 3-way partnerships of the public, private and community sectors. The Trust aims to increase and further develop its partnerships within the business sector both for mutual benefit and the benefit of Hastings. The Trust will increase public awareness of the role that the Hastings Trust and its partners play in the improvement and regeneration of Hastings. It will initiate, undertake, manage and participate in physical projects - vitally necessary for PR and earning income. The Trust will also develop its enabling role, by increasing the number of groups and organisations it works with. The Trust aims to take full advantage of the newly-awarded Intermediate Assisted Area Status and the EEC, to make sure that it plays its part in assuring that Hastings achieves its rightful place in the UK. We have chosen "Working For Hastings" as our slogan for this year - watch out for it.

My personal thanks to all who have believed in our work, especially the staff and volunteers, without whom.....

CHRISTINE GOLDSCHMIDT
Director

Trustees

The Board had one change during the year, Cllr. Ossie Hughes, our County Council representative, retired. Ossie was a member of the Joint committee for the Hastings Urban Conservation Project and remained to join the Trust Board. He gave many years of help and advice to the Trust for which he has been awarded an Honorary Membership. It was a great sadness to learn that his wife, Ruth, died shortly after his retirement from the Board and County Council. We shall miss his gentlemanly presence and wish him well. In his place, we welcomed Cllr. Cathy Farrington to the Board as our new County representative, whose presence has already enlivened our Board meetings.

The rest of the board has remained unchanged throughout the year, which has greatly aided the further development of the Trust as a coherent whole. Various working parties were established to enable a larger work-load to be undertaken by trustees and staff. It is envisaged that posts of responsibility will be created for trustees during the coming year to further develop and maximise the Trust's work.

Staff

The Trust now has 2 core and 2 project staff. Our administrator, Catherine Griffin, produced the Trust's first baby, Alicia Kate, in the Spring, and left to become a full-time mother. Catherine was the mainstay of the Trust's office, unfailingly calm and efficient, with a wicked sense of humour (a fact not known to all). Without Catherine's hard work and dedication the Trust would not have progressed as it did; she gave unstintingly of her time and energy

and was always on hand for out-of-hours work. We miss her. Heather Smith, with us on employment training as education officer, took over administration to create a dual post. She has been an invaluable and enthusiastic member of the team throughout the year.

Project officers, Robert Firth and David Jeapes, have been out undertaking and supervising physical projects in all weathers, and helping to raise the profile of the Trust's work. A good team who work well with our volunteers. In his guise as finance officer, Robert is also responsible for keeping our project budgets and finances up to date. The Board promoted the acting director, Christine Goldschmidt, to director during the year.

Employment Trainees

The Trust has always had great faith in the ability of employment trainees, as witnessed by the numbers it has taken on as staff members. Unfortunately, owing to financial pressures, the Trust now has to make a financial contribution, which has proven beyond our current abilities. We have one employment trainee with us at the moment, Christopher Hollidger, who is undertaking historical architectural research for the Trust and is also cataloguing our resource library, as well as manning the reception desk.

Our graphics trainee, Bruce Sutton, left us to take up employment, but he regularly returns to keep us updated on his progress.

Volunteers

We have again been extremely fortunate in the numbers of volunteers working with the Trust

during the year. Once again we had the 5th. Battalion, the Princess of Wales Royal Regiment, TA, with us, continuing to prove their commitment to working in the community. A platoon of regular soldiers from the 1st. Battalion, the Princess of Wales Royal Regiment spent a week working with us when their exercises in Kenya were cancelled. This surprising gift of 30 men enabled the Trust and other groups in Hastings to complete several projects within a short space of time.

Barclays Commercial Services have an enthusiastic young team of volunteers which they have started to second to projects, and we look forward to this relationship flourishing in the next year. Saxon Mount school and Robert Tressell Workshops also sent us volunteers who turned up weekly to work with us. Even the Environmental Health Department fielded a team for a day during environment week to help out on a project. An object lesson to other departments.

Louise Turner continues, as always, to give invaluable aid in the office, with special thanks to Carla Cooke who was with us earlier in the year, and her husband, Ray, a tree surgeon who helped out on the TREE project. A very special mention for Chris Fyfe, who has been a stalwart volunteer for the Trust and without whom nothing would function on the DTP side, nor would this report have reached you in such a presentable state.

As with last year, members of the Trust, the public, staff and trustees have all turned out to support project work throughout the year - working for the regeneration of

Hastings in whatever way they can. To all those who have helped a longer list of our thanks at the end of this report.

Members

The Trust has 4 organisational and 48 individual paid-up members. Subscriptions were changed at the last AGM to broaden the base of the membership, trustees believing that no-one should be prevented from joining due to economic circumstances. The Trust issues a quarterly newsletter to keep members abreast of the Trust's projects and activities, and is aiming to broaden its outlook in 1994. Members involvement in project work is always keenly sought and greatly appreciated. The Trust is currently looking at ways of increasing the membership base, and it is expected that a trustee will be nominated to take on this post of responsibility.



ENVIRONMENTAL ENHANCEMENT

Pelham Steps

As the pump primer for the Pelham Crescent and Arcade Restoration Scheme, the steps at the eastern end of the arcade have finally been restored. The project was funded by the Trust, Borough Planners, English Heritage and Smarten Up Hastings Campaign. The work was undertaken by John Lesters & Sons, under the supervision of AJK Architects and the Borough's conservation officers. The Council have also voted a sum of money to undertake a structural survey of the arcade and crescent, to enable a costing and schedule of works to be prepared for the total scheme.

TREE

A joint initiative by Torfield School and the Hastings Trust, with initial funding from the Environmental Bursary, this project was set up to provide an environmental resource for school children. The project is well under way, using a volunteer team, with special help from the Torfield children and staff. The site has been cleared to provide a meadow area; pathways and steps laid with help from BTCV, logs embedded for use as an outdoor classroom, with some areas left to grow naturally to protect existing wildlife. Children from Torfield School are growing wild flowers from seed for planting in the spring. The whole area has been fenced in thanks to a grant of £2,000 from English Nature and a magnificent run in the half-marathon by the 'C' Company, 5th. Btn. Princess of Wales Royal Regiment., raising £1,020. This project won a BT/Civic Trust

award during Environment Week in the "See Green" category. A leaping man trophy and a cheque for £500 were presented to the project team by Andrew White of BT South East.

100 Steps, Castle Banks

The 100 steps, Victorian steps leading down from the Castle Banks to George Street, had been badly neglected for many a year. A restoration project was undertaken by the Trust and volunteers during the year. Funding was provided by the Trust, Tourism and Leisure and the Planning Department for this project. Beset from the start by vandalism, damage to equipment and loss of tools and materials cost the Trust an extra £1,000 which had to be found from elsewhere. Having said that, they are now completed and await the official opening in the Spring. The soft planting around the site, kept to a minimum because of its ecologically sensitive nature, will be undertaken by Parks and Amenities.

Blind Garden Border, St. Leonards Gardens

The Blind Garden, developed in 1949, was only the second such garden created in England. Years of relatively low maintenance, vandalism and prevailing weather conditions left the garden in a sorry state, whilst unsympathetic use of materials in the restoration of the wall meant a major job of replanting and reconstruction. This was a joint initiative with Parks and Amenities department, with the Trust undertaking the hard landscaping.

Funded by the Trust, Smarten Up Hastings Campaign, Tourism and

Leisure, and the Borough's Planning and Environmental Health departments, the Trust also raised £2,000 from the W.O. Street Foundation, and £300 from the Good Neighbours Trust plus an anonymous donation of £2,000. The Trust has carried out the project in-house with volunteers from Saxon Mount School, Robert Tressell sheltered workshops, the Barclays Commercial Services secondment team and May Good of Hastings Voluntary Association for the Blind. This project was filmed by Meridian Television for their "3 Minutes" programme broadcast on November 8th. The hard landscaping will be finished at the end of November, with planting to take place in the Spring.

Hollington School Wildlife Garden

The site has already been cleared, thanks to 8 Platoon, 1st. Btn. PWRR and the Trust is helping the school to draw up plans for their wildlife garden that fit in with the national curriculum.

Broomgrove - Tool Library

As part of the estates action bid, the Trust took part in the "Planning for Real" exercises which enabled the residents to decide what they wanted for their estate. Several projects arose out of this which were not a legitimate part of the bid. First of these was the need for a garden tool library to enable the residents to take care of their own gardens. The Trust launched a campaign to raise funds and met with an immediate response from local company, Marshall Tufflex, who provided the first tools for the residents. Other tools have subsequently been donated from the local community, but others are

still needed. The Trust is currently awaiting funding for a rotary petrol mower.

Broomgrove - Adventure Playground

Youngsters on the estate made several very good recommendations during the "Planning for Real" exercise, some of which related to the lack of recreation and leisure facilities for young people. An adventure playground and scrambling track were top of the list. Liaising with the Community Service Unit, and the Residents Association, the Trust is drawing up designs for the playground which the CSU's designer in Brighton will flesh out and cost. The Trust will seek materials and funding over the coming months and the playground will be erected in the spring by those doing community service.

Scrambling Track

The Trust has joined the working party set up by the County Youth Service and other organisations to develop and set up a "Wheels Project" with mini-bangers. If the scrambling track can be developed as part of this project, it will fulfil several local needs, but it is very early days yet.

Stade Enhancement Scheme

The Trust has been approached by the Borough's Planning Department to work on a Stade enhancement scheme following the building of the new fishmarket. We have undertaken this as a joint venture with the Fishermen's Protection Society and the Borough Planners, with help and advice from Trade Paints Ltd., who have brought in specialist consultants from the paint manufacturers to

give advice. Funding for this project will come from Borough Planners, Smarten Up Hastings Campaign and Barclays Commercial Services, who are also seconding their team to this project. Other funds are being sought externally for this 2 year rolling programme of works.

Hastings Tool Library

Following a request from the Trust for an environmental Bursary to purchase tools and similar requests from other organisations around the Borough, it was decided to set up a tool library for Hastings. The Environment Committee voted £1,000 for purchase of the tools and the Trust was asked to set it up and manage it. A wide range of garden tools are available for use with a hire charge of £1, with a maximum deposit of 50%. Groups wishing to take advantage should contact the Trust on 446373 or call into 12 Wellington Square during office hours.

Paint Gang

As part of the long-term regeneration of Hastings, and a contribution to smartening up the town, the Trust has launched the "Paint Gang" scheme, where volunteers go out one day a week under supervision, painting railings and handrails. Anyone is welcome to lend a hand or to suggest areas of the town that need urgent attention. We aim to launch a "Graffiti Gang" during the coming year.

8 Platoon, 1st. Btn. Princess of Wales Royal Regiment Projects

Following the secondment of 8 Platoon to the Hastings Trust for a week, the following projects were undertaken and completed with

good humour and speed under appalling conditions:

- Restoration and repair of High Banks steps and footpath, Ore Village
- Restoration and repair of Winchelsea Lane footpath and steps
- Stream clearance at Alexandra Park
- Hedge planting at Hastings Country Park
- Beach and campsite clearance at Fairlight Glen
- Dam clearance and stabilisation at Summerfields
- Moving of materials for adventure playground at Fairlight
- Clearance of land at Hollington School

For their work for Hastings, the Trust awarded the Platoon Honorary Membership.

BUILT ENVIRONMENT

11 Edward Road

The Trust helped secure funding for the owners from English Heritage and found them an architect to undertake the work. Following Bevil Butterworth's untimely death, the Trust was able to secure another architect to continue the work. The Trust is also carrying out an architectural research project on the interior of the building to ensure its complete restoration.

St. Mary in the Castle

The Trust continues to hold the tenancy at will and insurances for FOSMIC and Michael Hunter, one of our trustees, has been appointed to their board. FOSMIC are now in the process of applying for charitable status, and continue to

develop their plans for the church and raise funds for its restoration. The Trust is currently trying to help FOSMIC procure a Project Manager.

Great Ridge Farm

The last surviving example of a Sussex farmhouse in the borough, the Trust tried to get the farm listed as a building at risk with the idea of acquiring it via an English Heritage purchase grant. The idea then was to restore it as a training scheme. However, a private individual has now acquired it, but we are keeping a watching brief on the restoration as it proceeds.

Palace Chambers, St. Leonards

The Trust has been working with Norman Hutchins, ex-County historical architect to get this fine building listed.

Hastings Interpretative Centre

At the time of writing, Hastings does not have an interpretative centre where visitors can find out about the most famous date in history, and Hastings' subsequent development. The Trust is part of a working party seeking to remedy this deficiency.

PROJECTS IN THE PIPELINE

The Trust has various plans in the pipeline for 1994. Projects about to, or waiting to, take off.

St. James' Steps

Yes, another set of steps that need repair in Hastings. 50% of the funding for the project has been raised and another £2,500 is needed.

High Street Pavement Retaining Walls

The walls need repointing and the Trust has been asked to undertake this as a phased project. Funding is currently being sought for Phase 1, the cost of which is £5,000 and the work is set to start in the Spring.

Steps in Wellington Square

More steps in need of repair. This project is being costed and funding being sought.

Marckwick Gardens

This beautiful garden in St. Leonards is overgrown and the residents need help to maintain it. The Trust has been trying to get together a training scheme in landscaping and arboriculture using the gardens as an exercise. The benefit to Hastings will be to restore the gardens to their former glory, and a training programme off the ground. So far we haven't succeeded in getting the project off the ground, but we keep trying.

Heather Smith now combines her post of administrator with education officer and continues to liaise with local schools and the teachers' centre, as well as running the Trust's community resource centre.

This year Heather organised Tree Dressing Day with Dave Wildman, BTCV, in the local schools. Competitions for the best dressed tree were run, and children asked to make decorations for the tree in Alexandra Park. The Trust helped out with materials, Stamco donated sheets of plywood which Robert Tressell Sheltered Workshops cut into leaves. The week culminated in a splendid day in Alexandra Park dressing a mighty plane tree. There were playlets on the environment from Claverham Community College, poems by Brian Moses, and poems and a Poetree by Josephine Austin. Music and dancing by Mad Jacks Morris encouraged everyone to join in.

Exhibitions were also organised in the teachers' centre and library, showing the range of educational help and material that the Trust offers.

The Trust has acquired new educational and "help" packs for use by local groups and tenants associations. All available through the Resource Centre library.

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The Trust sees the Community Resource Centre as central to its enabling role within Hastings.

Offering services and equipment to groups lacking in their own, maximises funding and material resources. The library has been expanded, with more educational resource packs and the latest editions of the funding manuals. The funding section is backed up by the Funder Finder Computer programme, which has been used by numerous local groups and individuals in their search for funding. There are videos on the built environment and ecology. Desk top publishing, photocopying, fax and computer are all available for use by groups in Hastings, with Trust staff support to undertake some of the tasks if users are unfamiliar with the equipment. Leaflets from other groups and organisations are also available.

The Trust's Community Resource Centre is where local residents and their groups and organisations can obtain information for environmental improvement. Easy access to this information, and keeping it up-to-date, will depend mainly on the database now being developed. The Trust's database is being designed so that it can be linked through telephones with other databases with information on sources and resources for complementary social and economic initiatives. We are now applying for the funds to expand our own database, to support the design and development of others and to equip a local network. The Trust has been discussing this with Hastings Voluntary Action and Robert Tressell Workshops as all

three organisations work in different but complimentary areas within Hastings, but hold some information in common.

The Resource Centre also provides room for informal meetings, with a larger room available for bigger, or more formal gatherings.



There has again been a steady demand for talks about the Trust's work from organisations locally, regionally and nationally. Talks and slide shows were given to the Eastbourne Civic Society, Helenswood Lower School, 1066 Probus Club, and an illustrated talk given to the Housing Department.

The Director was invited to give an inaugural address at the Burslem Development Trust, following the help and advice given during 1992 to the Burslem Partnership Project in setting up their own development trust.

During Environment Week, the Trust played host to the Colchester Civic Society, who were given a guided tour of the town and the Trust's projects, and then joined in the Hastings Celebration Day.

The Trust has also worked with the Docklands Development Commission on a research project on urban planning; given advice to Devon County Council on its work and development trusts, and the Director has been invited onto the County's working party on Agenda 21.

Exhibitions and Events

During BT Environment Week this year, the Trust co-hosted the Hastings Celebration Day in Wellington Square with the Environmental Health department. Over 40 local groups and organisations took stalls in the square to display their wares and publicise their activities. Food, street entertainment, live music and dancing provided a festive atmosphere from Wellington Place upwards. Trestle tables were

provided courtesy of HCS, and MacDonalds provided orange juice, proceeds of which went towards the cost of the day. We were honoured to have the Mayor, Cllr. Richard Stevens, launch Environment Week and start the Celebration Day for us, and to receive a cheque from the Territorial Army for the TREE project on our behalf. He then went on to visit every single one of the stalls.

The Trust opened its offices for the day and staff, volunteers and trustees turned out man our stall and steward the event. It was a very successful day and one which we aim to repeat this coming year, with music and dancing in the evening.

The Trust was again given a free stall at the Town and Country Fair, but in a marquee this time. I have to say our perception of the event changed when trapped behind canvas, but we still had a large number of enquiries on the Trust and its work. Once again the Trustees were on hand lending their support and working hard promoting the Trust's work.

The Trust took stalls at Robert Tressell Workshops exhibition and also at the Hastings Teachers' Centre. A display on our work was also set up in the Hastings library.

Talk/slide shows given: 5
 Radio Interviews Given: 4
 Television interviews: 5
 Television Programme : Meridian
 "3 Minutes" on the Blind Garden
 Numerous reports in the local press

The Trust has continued to maintain its finances in a liquid position, but at lower levels than last year. We are not, yet, self sufficient and will continue to investigate new sources of finance until we are. The Trust still lacks a solid asset/major income earning base - and there are no immediate prospects in sight, but the search goes. On a more positive note, as stated in the Director's report, the Borough Planner has agreed that the Trust should enter into a three year funding contract, starting at £30,000 plus inflation for 1994/5. The details have not yet been worked out and the Council's budget not set at the time of writing; with the unitary authority looming, the situation may still change for the worse.

The hidden equation in our financial statement which does not show up as a cash figure is the value of the voluntary work, staff secondments and goods in kind that the Trust attracts. This year the Trust has attracted over 4,500 volunteer hours and £2,000 of materials, either donated or subsidised. At a conservative estimate, this has added £24,500 to our budget.

Charitable bodies and businesses have been hit hard by the recession and received more requests than ever for their shrinking funds. Against the odds, the Trust has been successful in obtaining donations and awards from charitable organisations and businesses for project work, and we always have applications in for funding for up and coming projects.

One ray of hope is the advent of Intermediate Assisted Area Status for the Hastings travel-to-work area. If we get awarded regional status, then the lights really will go up and the Trust may yet secure further project funding from central government and EEC grants. To help us with this, we have secured the services of VP Associates, funding consultants who have experience in the voluntary sector. A small, one-off, sum covers all the help and advice on applications we put in for a year. Fees are paid from grants received, so - no funds, no fees. A fortunate basis for us to work on. The Trust will be arranging a seminar for the voluntary sector in Hastings to see if they, too, can benefit.

HASTINGS TRUST LIMITED
PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH 1993

	1993		1992	
	£	£	£	£
Turnover		115,526		152,918
Cost of Sales		(60,040)		(59,960)
		<u>55,486</u>		<u>92,958</u>
Gross Profit				
Interest Receivable and Similar Income		1,757		2,950
Other Operating Income		9,142		5,677
Administrative Expenses		(57,818)		(82,825)
Interest Payable and Similar Charges		(12)		(14)
		<u>8,555</u>		<u>18,746</u>
Operating Profit				
After Charging:				
Auditors Remuneration	1,763		2,761	
Staff Costs	44,337		33,051	
Interest on bank overdraft and loans repayable within five years	12		14	
Depreciation	2,776		2,510	
	<u>52,888</u>		<u>68,336</u>	
Profit on ordinary activities before taxation		<u>8,555</u>		<u>18,746</u>
Tax on Profit/Loss on ordinary activities		-		-
Profit on ordinary activities after taxation		<u>8,555</u>		<u>18,746</u>
Retained Profits brought forward		20,911		2,165
Retained Profits carried forward		<u>29,466</u>		<u>20,911</u>

HASTINGS TRUST LIMITED
BALANCE SHEET AS AT 31ST MARCH 1993

	1993		1992	
	£	£	£	£
FIXED ASSETS				
Tangible Assets		4,091		5,084
CURRENT ASSETS				
Stocks			500	
Debtors	908		943	
Cash at Bank and in Hand	<u>27,690</u>		<u>17,286</u>	
	28,598		18,729	
CREDITORS: AMOUNT FALLING DUE WITHIN ONE YEAR	3,223		2,902	
NET CURRENT ASSETS		<u>25,375</u>		<u>15,827</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>29,466</u>		<u>20,911</u>
NET ASSETS		<u>29,466</u>		<u>20,911</u>
		=====		=====
CAPITAL AND RESERVES				
Profit and Loss Account		29,466		20,911
		<u>29,466</u>		<u>20,911</u>
		=====		=====

The accounts produced in this report are summaries of the full accounts which are available for inspection at the Hastings Trust offices.

The Hastings Trust was a founder member of the Development Trusts Association, an organisation which has been set up to provide a network of help and advice to development trusts around the country, and to lobby central government, industry and charities on our behalf. The DTA works through its 7 regional networks, Hastings belonging to the S.E. Region. We hold quarterly meetings, each member trust hosting a meeting in turn, where there is free exchange of information and advice, preventing us from re-inventing wheels and feeling isolated. Earlier this year, I attended our first national conference and attend such regional meetings as are possible.

The DTA was extremely helpful when Hastings was granted Intermediate Assisted Area status and found a trust that had experience of AAS, and played a similar role within its community that the Trust does in Hastings. Chris Michaelides of the Bettws Trust was able to advise us on how to maximise area status potential. The Hastings Trust also has been called on through the network to play its part in giving help and advice.

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Hastings Trust Board

George Adams (Adams John Kennard)

Peter Billington

Chezel Bird (English Heritage Co-opted Representative)

Cllr. Pamela Brown, OBE (Borough Council nomination)

Dennis Collins (Hastings & St. Leonards Chamber of Commerce)

Cllr. Cathie Farrington (ESCC nomination)

Alma Hanson (Burtons' St. Leonards Society)

Steven Hinton

Cllr. Ossie Hughes (retired May 1993 - ESCC nomination)

Prof. Michael Hunter

Alan Privet

Don Richardson

James Risbridger

Cllr. Paul Smith (Chairman)

Mary Toms (RTW co-opted)

John Turner

Advisor:

Tony Fry (Borough Planner)

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The Hastings Trust wishes to thank all its members and the following individuals, organisations and local government departments for their help and support throughout the past year:

'C' Company, 5th. Btn. The Princess of Wales Royal Regiment
T.A.
8 Platoon 'C' Company 1st. Btn. The Princess of Wales Royal Regiment
AJK, Architects
Andrew Maclaren
Anonymous
Josephine Austin,
Barclays Commercial Services
Brian Tomkins
Brian Moses
BTCV
BT
Burtons' St. Leonards Society
Chris Fyfe
Civic Trust
Clfr. C. Michaelides, Bettws, Wales.
DAG
Daisy Roots Ladies Morris
Dave Potter, Home & Dry
Development Trusts Association
Drinkwater-Sabey Ltd.
ESCC Dept. of Education,
Planning and Environment
English Heritage
Fishermen's Protection Society
Friends of St. Mary in the Castle

Hastings Contract Services
HBC Depts. of Planning, T&L,
Environmental Health, Engineers,
Housing, Borough Sec.,
Employment Training
Good Neighbours Trust
Gordon Michell
Hastings Voluntary Association for the Blind
HVA
John Lesters & Son
MacDonalds, Hastings
Mad Jacks Morris
Marius Morozowicz
Mark Dean, Hastings Police
Mark
Marshall Tufflex
Melian Poorum
Meridian Television Ltd
Nick Phillips
Old Hastings Preservation Society
Old Town Forum
Pendragon Spectrum
Perry Walker
Riviera Gallery
Robert Tressell Workshops
Robert Tressell Sheltered Workshops
Roebuck Tool Hire
Safeways
Saxon Mount School
Smarten Up Hastings Campaign
Stamco
Southdown Small Tool Hire
The Greenjackets Ltd
Trade Paints
W.O. Street Foundation

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