

The Hastings Trust

Resourcefulness, Energy & Commitment

06/07 Annual Review



Photo: James Rose



Our Vision

The Hastings Trust, a registered charity, has these aims:

- To help those who live, work or visit here to care for the environment
- To help the local economy to flourish in ways which won't spoil the place for those who come after us
- To spread the word to all concerned about how to regenerate the town and, at the same time, conserve and enhance all that's good in it

Our Strategy

To create active partnerships between the public, private, voluntary and community sectors and to enable them to work together for the economic, environmental and social regeneration of Hastings.

To promote and support local economic development we:

- Obtained funds for the development of social enterprises and support systems
- Developed a Social Enterprise Strategy
- Provide marketing and business advice
- Run job and training schemes
- Provide career and continuing personal development advice

To improve the local environment we:

- Improved and developed derelict land
- Regenerated and managed public open space
- Carried out a number of local improvement schemes
- Restored and developed buildings - including our own - and set standards for others to follow
- Promoted good practice in conservation

To improve local services and amenities we:

- Provide local community facilities and services
- Support and enable community development
- Promote local arts and heritage initiatives



Sat	1	
Sun	2	
Mon	3	
Tues	4	
Wed	5	
Thurs	6	HASTINGS TRUST AGM
Fri	7	
Sat	8	
Sun	9	
Mon	10	
Tues	11	
Wed	12	
Thurs	13	
Fri	14	
Sat	15	
Sun	16	
Mon	17	
Tues	18	
Wed	19	
Thurs	20	
Fri	21	
Sat	22	
Sun	23	
Mon	24	
Tues	25	
Wed	26	
Thurs	27	
Fri	28	
Sat	29	
Sun	30	

WORKING FOR HASTINGS



Director's Report

SRB and ERDF regeneration funds aimed at local communities became a thing of the past on 31st. March 2007. Organisations all over the country were faced with a funding dilemma and many of them closed. The Trust has not.

The end of the funding meant that we would have to say goodbye to valued colleagues and this coloured the whole year. But their legacy remains in the vibrant and strengthened communities in which they worked.

There is also the physical legacy: over the past 10 years, the Trust used both SRB and then ERDF funds to help build its asset base. This means it can now use those assets to help sustain its work into the future.

On a brighter note, we started three new projects, Community Banking Partnership, Skills2Build and Linton Road Training Centre and welcomed new staff in to run them.

The biggest challenge of the year was fund raising. The hefty 2005-6 balance sheet put off many funders from supporting us. It appeared that the Trust was awash with money when, in reality it was not, for the Trust was -and still is - holding The Bridge in trust for the community. The value of this asset is £1.8 million, so when you read the finance page, you should bear this in mind.

Christine Goldschmidt
Executive Director



Mon	1	
Tues	2	
Wed	3	
Thurs	4	
Fri	5	
Sat	6	
Sun	7	
Mon	8	
Tues	9	
Wed	10	
Thurs	11	
Fri	12	
Sat	13	
Sun	14	1066 BATTLE OF HASTINGS
Mon	15	
Tues	16	
Wed	17	
Thurs	18	
Fri	19	
Sat	20	
Sun	21	
Mon	22	
Tues	23	
Wed	24	
Thurs	25	
Fri	26	
Sat	27	
Sun	28	BRITISH SUMMER TIME ENDS
Mon	29	
Tues	30	
Wed	31	HALLOWE'EN



Photo: James Rose



The Chairman's Report

This has been a year of endings and beginnings: the end of some grant-dependent projects, and the start of new activities which will help to foster financial self-sufficiency.

The ending of the government's SRB and ERDF funding is in some ways a blow and in some ways a blessing. We have said goodbye to the staff of the Community Regeneration Unit who have been instrumental in a whole range of initiatives with Hastings' burgeoning ethnic minority communities, and also debt management and small business start-ups. The close personal contacts that they established show that such services are crucially about people rather than systems. But the amount of time that was expended in wrapping up the project was inordinate: complying with government auditing requirements when they require accuracy to four decimal places would be laughable if it were not so frustrating (because of course it's realistically impossible). The cost of compliance with regulations is never compensated or taken into account, and it is professional time taken away from planning for the future – hence a blessing to be finished with it.

In my address at the AGM in 2006 I referred to the theme of unpaid work in relation to the building of the Bridge community centre. It will have been widely assumed that the Trust took its share of the substantial management

fees incurred. However, the Trust received not a penny for its role as client to the builders nor for handling all the funds from English Partnerships and other sources. Our legal costs were covered - and that is all. Yet a huge amount of time was expended in that role, both in handling funds and dealing with building problems as they came up.

That time was given by the Trust to the community – it's what we're here for. But we're a professional organisation, and we run on money, not air. So in common with development trusts up and down the country, we have to look towards financial self-sufficiency. Our job is to provide services, and the Trust's most valuable asset in human terms is its highly experienced and committed professional staff. Take into account also the contributions of volunteers to our work, valued at over £64,000 last year, and the added value the Trust brings to the community is considerable.

Alan Privett



Thurs	1	ALL SAINTS DAY
Fri	2	
Sat	3	
Sun	4	
Mon	5	GUY FAWKES NIGHT
Tues	6	
Wed	7	
Thurs	8	
Fri	9	
Sat	10	
Sun	11	REMEMBRANCE SUNDAY
Mon	12	
Tues	13	
Wed	14	
Thurs	15	
Fri	16	
Sat	17	
Sun	18	
Mon	19	
Tues	20	
Wed	21	
Thurs	22	
Fri	23	
Sat	24	
Sun	25	
Mon	26	
Tues	27	
Wed	28	
Thurs	29	
Fri	30	ST ANDREW'S DAY



Photo: James Rose



The Hastings Trust Resource Centre

The year saw visitor numbers begin to rise and partnerships blossom with weekly attendance from Jobcentre plus outreach team, Town Centre Management, the Credit Union and our own Innovative Finance team, alongside ongoing in-house support for IT or internet users and signposting to other services.

The Centre's walls were ablaze with colour thanks to local artists Nigel Harvey, Emma Jex, Trevor Rickaby and Marcus Cornwall. Our Arts Development volunteer is now redesigning the space, developing systems and liaising with the arts community, including Hastings College of Arts and Technology and the Hastings Arts Forum, to maximize potential.

The meeting room has been refurbished to include a soft seating area and, as a result, usage has increased. Next in line for a 'make-over' is the Resource Centre and its technological museum pieces.

Heather Smith

Training & Development Co-ordinator



Painting: 'Animal Prison' by Nigel Harvey

Sat	1	
Sun	2	
Mon	3	
Tues	4	
Wed	5	
Thurs	6	
Fri	7	
Sat	8	
Sun	9	
Mon	10	
Tues	11	
Wed	12	
Thurs	13	
Fri	14	
Sat	15	
Sun	16	
Mon	17	
Tues	18	
Wed	19	
Thur	20	
Fri	21	
Sat	22	
Sun	23	
Mon	24	
Tues	25	CHRISTMAS DAY
Wed	26	BOXING DAY
Thurs	27	
Fri	28	
Sat	29	
Sun	30	
Mon	31	



Photo: James Rose

The Green Team Gain Momentum

A ray of light beams in to the gloomy belfry and casts a warm glow on those inside to reveal a band of men beavering about the place each tending to their task in hand.

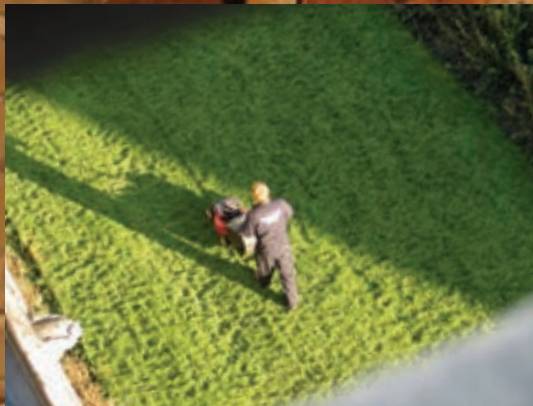
The church of St. Mary Magdalen is infinitely alluring possessing a panoply of riches. But to preserve this means making sure that the shell is protected from the harmful effects of the weather. Keeping a water-tight church requires hard work, skill and constant observation. That is why most of our time was devoted to refurbishing two belfries. Until funds permit scaffolding, we are restricted to duties inside but we are not hampered by this. Instead, we capitalised on the mild winter and repaired shutters, doors and timber floors as

well as replenishing lime mortar in gaping joints of masonry. And all the while the garden continues to be cared for.

This year celebrates twenty five years of Greek Orthodox worship in St. Mary Magdalen. We mark the occasion with a fresh impetus to fundraising by exploring exciting new ventures to loosen purse-strings. I am indebted to everyone for giving up their time and trusting that we fulfil our goal.

Salute my brothers in arms for keeping the Green Team alive and kicking.

James Rose
Environmental Projects Officer



Tues	1	NEW YEAR'S DAY
Wed	2	
Thurs	3	
Fri	4	
Sat	5	
Sun	6	
Mon	7	
Tues	8	
Wed	9	
Thurs	10	
Fri	11	
Sat	12	
Sun	13	
Mon	14	
Tues	15	
Wed	16	
Thurs	17	
Fri	18	
Sat	19	
Sun	20	
Mon	21	
Tues	22	
Wed	23	
Thurs	24	
Fri	25	
Sat	26	
Sun	27	
Mon	28	
Tues	29	
Wed	30	
Thurs	31	





Community Regeneration Unit

The five productive years of Community Regeneration Unit (CRU) promoted and enriched local involvement in Hastings' regeneration, especially for people facing possible barriers to involvement: older people; residents looking to set up community businesses or move into employment; local black and minority ethnic groups; asylum seekers and refugees.

How? **Through grants:** £50-£5000 Community Chest and Community Learning Chest grants to support community activity, help set up community enterprises, loan schemes and funding application help. **Through community building:** the Annual Multi-Cultural Five a Side Football Tournament; a Directory of Services for Asylum Seekers and Refugees; an Asylum Seeker/Refugee Drop-In; the creation of the dancing, singing and drumming band Meli Melo well known at charitable events; volunteering with the Green Team (see under Green Team); an innovative work placement scheme for refugees; community events celebrating cultural diversity (Bengali, African,



Iranian, Kurdish, Hindu and Chinese) including the St Leonards Festival, the Hastings Bengali Welfare Association's *Grisho Kal Mela* (Summer Festival), the KIVU Peace Initiative, who held a *Community Integration, Information and Family Fun Day* with entertainment by Chinese Dragons, Karate demonstrations, global music and dance and international food and drink; bringing refugees and older people together to share experiences and skills; involving BME (black and minority ethnic) groups in decision making. **Through communication and information:** two OCN-accredited Community Interpreting Courses; a Report on the Needs of Asylum Seekers and Refugees; Case Studies of Asylum Seekers and Refugees (available from the Trust), which counter-act the ignorance and negative images surrounding refugees.

For a more detailed record of the CRU's achievement and for copies please apply to the Trust.

Fri	1	
Sat	2	
Sun	3	
Mon	4	
Tues	5	SHROVE TUESDAY
Wed	6	ASH WEDNESDAY
Thurs	7	
Fri	8	
Sat	9	
Sun	10	
Mon	11	
Tues	12	
Wed	13	
Thurs	14	ST. VALENTINE'S DAY
Fri	15	
Sat	16	
Sun	17	
Mon	18	
Tues	19	
Wed	20	
Thurs	21	
Fri	22	
Sat	23	
Sun	24	
Mon	25	
Tues	26	
Wed	27	
Thurs	28	
Fri	29	LEAP DAY



Photo: James Rose



Community Banking Partnership (CBP)

The Hastings and Rother Community Banking Partnership's vision is:

- To provide the best possible financial advice and assistance to the community through working in partnership
- To establish joined-up financial advice, affordable credit and basic banking services that work for vulnerable people
- To identify and resolve the financial problems that prevent people from finding work

Over the past year, the Community Banking Partnership has provided people a single local entry point to access whichever financial inclusion service was most appropriate to them: debt/money advice, savings and affordable credit.

The CBP provides a relatively bureaucracy-free service and results are quick. Clients can be referred to debt advice with CAB immediately or their loan applications processed within a week. Doorstep lenders have been targeted and loans provided at much lower cost to pay them off. CBP was even able to convert a doorstep lender who had fallen on hard times with a timely loan!

Funded initially by SRB, the CBP has quickly gained support from Barclays Financial Inclusion Unit and the Local Economic Growth Initiative, Esmée Fairbairn Foundation and also the DWP Growth Fund.

The Trust, through Innovative Finance its own micro loans initiative as a CBP partner, has begun the granting of loans to those unable to get finance through mainstream banking. To enable the Trust to do this we successfully applied for a Consumer Credit Act licence in May 2006. At the end of March we had agreed £10,000 worth of loans to 23 applicants out of 34 applications received.

On the Innovative Finance side, three loans totalling £6,000 were agreed in the last financial year.



Michael Foster MP launches Innovative Finance

Sat	1	
Sun	2	MOTHERS' SUNDAY
Mon	3	
Tues	4	
Wed	5	
Thurs	6	
Fri	7	
Sat	8	
Sun	9	
Mon	10	
Tues	11	
Wed	12	
Thurs	13	
Fri	14	
Sat	15	
Sun	16	PALM SUNDAY
Mon	17	
Tues	18	
Wed	19	
Thurs	20	
Fri	21	GOOD FRIDAY
Sat	22	
Sun	23	EASTER SUNDAY
Mon	24	EASTER MONDAY
Tues	25	
Wed	26	
Thurs	27	
Fri	28	
Sat	29	
Sun	30	BRITISH SUMMERTIME BEGINS
Mon	31	



Photo: James Rose



Oasis

Last summer we recruited for the post of Befriending Scheme Project worker, the pioneering project funded by the Big Lottery. It provides telephone calls and home visits to residents in the Ore Valley who feel isolated and lonely and enables Oasis services to be taken to the wider community. A few months into the role, Thembela our project worker had to take long term sick leave, and while she recovered Graham Butcher was appointed short term to deliver the project aims.

The Oasis Befriending Scheme has supported residents on a one-to-one basis through disability issues and health problems, encouraged once isolated residents to join social events such as quiz nights and coffee mornings and, above all, listened to the residents' individual needs.

Those involved at its inception in 1997 will recognize that the Hastings & Rother Primary Care Trust funded Oasis project is back in its original venue at 88 & 90 Malvern Way. This allows Jackie, Graham and the volunteers to deliver a range of weekly services including ESOL classes, over 50's craft, health information, Pop In Coffee Morning and information provision. New groups are proposed to start soon to cater for all members of the community.

Through other funding sources we were able to deliver intergenerational outings to HMS Belfast and the London Eye amongst others, a Christmas lunch at the White Hart for 72 older residents and an over 50's trip to Hampton Court.

Jackie Gaunt
Oasis Co-ordinator



Tues	1	APRIL FOOL'S DAY
Wed	2	
Thurs	3	
Fri	4	
Sat	5	
Sun	6	
Mon	7	
Tues	8	
Wed	9	
Thurs	10	
Fri	11	
Sat	12	
Sun	13	
Mon	14	
Tues	15	
Wed	16	
Thurs	17	
Fri	18	
Sat	19	
Sun	20	
Mon	21	
Tues	22	
Wed	23	ST GEORGE'S DAY
Thurs	24	
Fri	25	
Sat	26	
Sun	27	
Mon	28	
Tues	29	
Wed	30	



Photo: James Rose

Adult Learning, Volunteering and Skills Development

An influx of new volunteers with fresh ideas and enthusiasm further enabled the Trust to build on its strong core team as well as broadening and enhancing its provision. Artists, technicians, builders, caterers, retail workers, fund-raisers and more besides used and extended their skills. Record numbers went into subsequent local employment.

Volunteer Hours 06/07	
HQ	2,694
OASIS - 539 + 119 befriending	658
Silchester Mews	94
Green Team	1306
The Bridge	1840
Board of Management	347
Total Hours	6,939

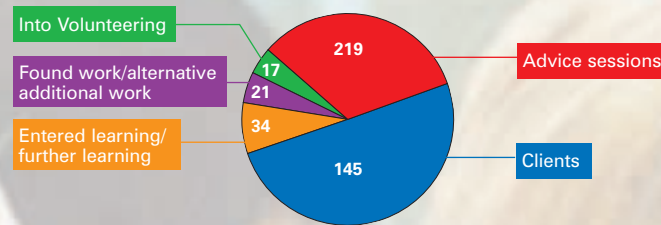
Volunteer in kind contributions totaled **£64,185** based on the average gross hourly pay of **£9.25** for individuals working full time in Hastings in April 2006.

(Source ONS Ashe survey)

Clients and others also made use of 'funder-finder' and other resources and materials while the shop front window served as a popular community notice board.

Free, confidential and independent info/ advice is offered alongside an effective signposting service to specialist

Information and advice on learning, volunteering and work



agencies to **all** adults looking to explore their options. Increasingly clients on health related benefits have been referred by the Jobcentre, and more are successfully engaging in volunteering and learning.

Workforce Development

Employment Law, Social Enterprise, Strategic IT development, Visual Merchandising, and Community Development were just some of the training/ development opportunities taken up by staff and volunteers. The Trust chooses to source **local** training organisations wherever possible and our participants generally report back high levels of satisfaction.

Adult/Community Learning

Community Interpreting, ESOL, Alcohol Awareness, Health & Beauty and Catering were amongst over 30 courses taking place on Trust sites this year. 25 were at The Bridge, opening up new opportunities for local residents in Ore and the surrounding area.

Heather Smith

Training & Development Co-ordinator

Thurs	1	
Fri	2	
Sat	3	
Sun	4	
Mon	5	MAY DAY BANK HOLIDAY
Tues	6	
Wed	7	
Thurs	8	
Fri	9	
Sat	10	
Sun	11	
Mon	12	
Tues	13	
Wed	14	
Thurs	15	
Fri	16	
Sat	17	
Sun	18	
Mon	19	
Tues	20	
Wed	21	
Thurs	22	
Fri	23	
Sat	24	
Sun	25	
Mon	26	SPRING BANK HOLIDAY
Tues	27	
Wed	28	
Thurs	29	
Fri	30	
Sat	31	



The Bridge Community Centre

Completed in December 2005, the Bridge was officially opened by the Duke of Kent on May 22nd 2006. The building, with its sedum roof and double bank of passive solar and photovoltaic cells, is now a Hastings landmark. The Bridge offers the space, direct and easy access, superb catering and IT facilities that the local community and many groups so desperately needed. In fact, there were 12,617 visits during 2006-7.

Over the year, the Bridge offered English, cookery & nutrition, life skills, a stop smoking clinic, Jobcentre Plus outreach, parent and toddler group facilities with messy play and opportunities to meet other parents with children under 5. The wonderful airy place was also used by the Halton History group, an arts group and saw

bingo, events, meetings and exhibitions with some of the best catering in the Hastings - using locally sourced food.

James Leathers, Community Development Work and the Bridge's co-ordinator, worked with the local community to set up a new charity The Bridge Company Ltd. The aim: to hand over The Bridge to the community to own and run it for the community. The slowness of the legal process meant that the handover did not take place during 2006-7. But delay or not The Bridge is a triumph for the local community, for community activism and not least for James Leathers whose work was indispensable to its setting up, running and handover.

We heard in May (strictly outside the Review period) that The Bridge was the runner up in the Royal Institute of Chartered Surveyors South East Region Annual Awards for Community Benefit.



Sun	1	
Mon	2	
Tues	3	
Wed	4	
Thurs	5	
Fri	6	
Sat	7	
Sun	8	
Mon	9	
Tues	10	
Wed	11	
Thurs	12	
Fri	13	
Sat	14	
Sun	15	FATHER'S DAY
Mon	16	
Tues	17	
Wed	18	
Thurs	19	
Fri	20	LONGEST DAY
Sat	21	
Sun	22	
Mon	23	
Tues	24	
Wed	25	
Thurs	26	
Fri	27	
Sat	28	
Sun	29	
Mon	30	



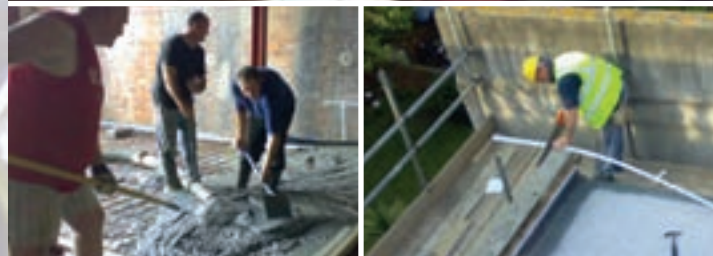


Skills2Build - S2B

Skills2Build (S2B) was developed to provide on-site training and work-based learning for apprentices and trainees and to fill the skills gaps in the construction industry. Working with a strong partnership and construction industry support, the project started half way through the year, purchasing its first property by December. As a social enterprise, S2B's trading surpluses will be re-invested in the project.

To add to the project's sustainability, the Trust has refurbished another arch at Linton Road for a training base. This will be the HQ for S2B and used by its trainees. The centre will also support the Excellence Cluster's Routeways and Multi-skills programmes for 14-16 year olds and StudyXpress courses. Routeways is a new learning scheme that offers a whole range of courses for young people who want to include more practical skills in their school timetable. The project aims to enable work placements for 14-16 years olds as part of the implementation of secondary school 14-16 vocational education curriculum.

This is a new and innovative way of working and there is already outside interest in using the S2B model elsewhere.



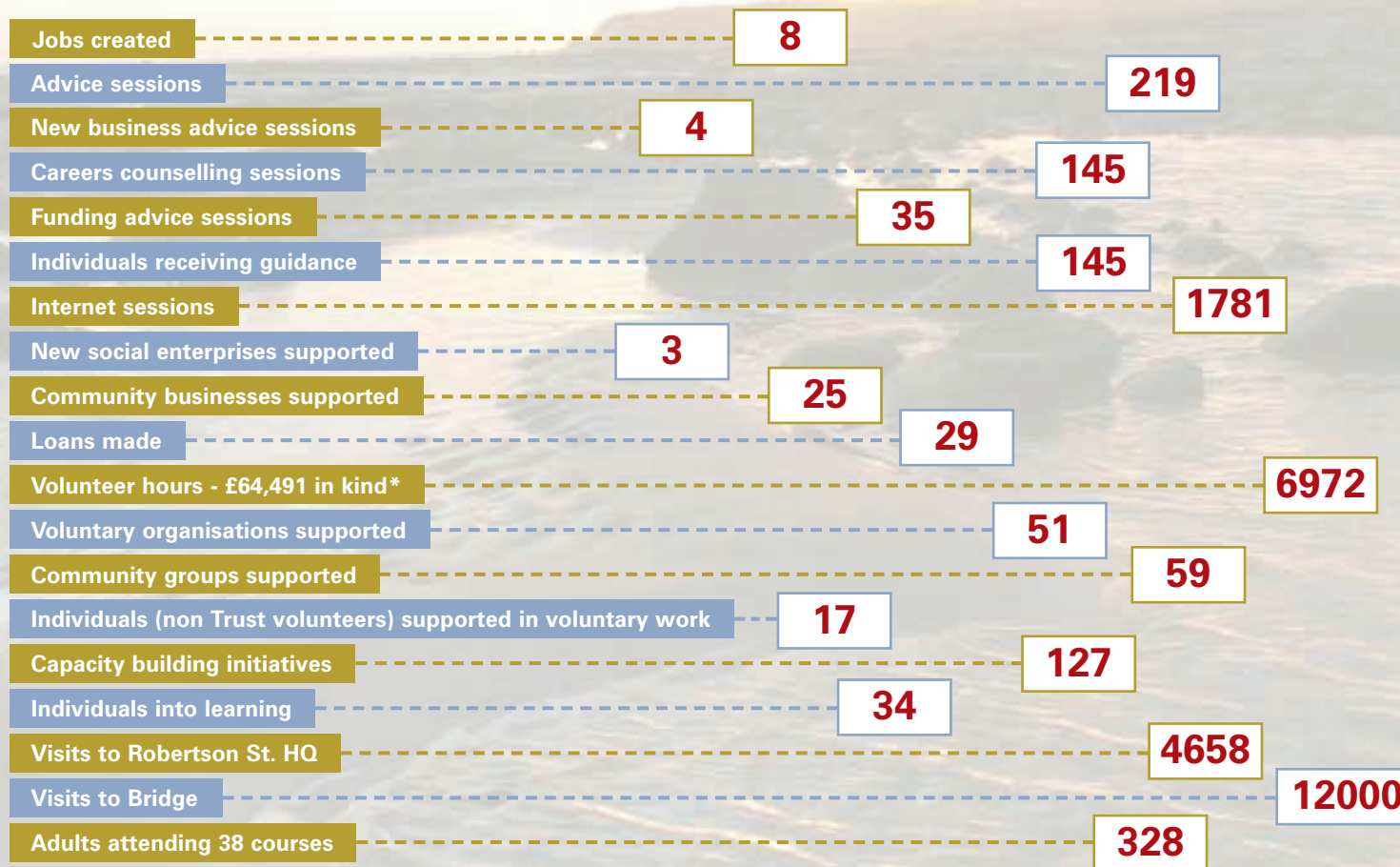
Tues	1
Wed	2
Thurs	3
Fri	4
Sat	5
Sun	6
Mon	7
Tues	8
Wed	9
Thurs	10
Fri	11
Sat	12
Sun	13
Mon	14
Tues	15
Wed	16
Thurs	17
Fri	18
Sat	19
Sun	20
Mon	21
Tues	22
Wed	23
Thurs	24
Fri	25
Sat	26
Sun	27
Mon	28
Tues	29
Wed	30
Thurs	31



Photo: James Rose

Statistics

Measured Outputs for 2006-7



* £9.25 hourly rate Hastings April 2006 based on weekly full-time average earnings in Hastings 05-06 (ONS Ashe survey)

Fri	1	
Sat	2	
Sun	3	
Mon	4	
Tues	5	
Wed	6	
Thurs	7	
Fri	8	
Sat	9	
Sun	10	
Mon	11	
Tues	12	
Wed	13	
Thurs	14	
Fri	15	
Sat	16	
Sun	17	
Mon	18	
Tues	19	
Wed	20	
Thur	21	
Fri	22	
Sat	23	
Sun	24	
Mon	25	SUMMER BANK HOLIDAY
Tues	26	
Wed	27	
Thurs	28	
Fri	29	
Sat	30	
Sun	31	



Photo: James Rose

Financial Report

Auditors' Statement to the Trustees of Hastings Trust

We have examined the summarised financial information set out here.

Respective responsibilities of Trustees and Auditors

The trustees are responsible for preparing the summarised financial information. Our responsibility is to report to you our opinion on the consistency of this information with the full financial statements on which we reported to you on 3 August 2007.

Basis of Opinion

We conducted our work in accordance with Bulletin 1999/6 'The auditors statement on the summary financial statement' issued by the Auditing Practices Board.

Opinion

In our opinion the summary financial information is consistent with the full financial statements for the year ended 31 March 2007.

Russell New 3 August 2007 Registered Auditors West Sussex

	Unrestricted Funds £	Restricted Funds £	Total 2007 £	As restated Total 2006 £
INCOMING RESOURCES				
Incoming resources from generated funds				
Voluntary income	66,657	49,155	115,812	69,609
Activities for generating funds	6,717	27,681	34,398	11,708
Investment income	-	-	-	2,617
	<u>73,374</u>	<u>76,836</u>	<u>150,210</u>	<u>83,934</u>
Incoming resources from charitable activities				
	<u>159,169</u>	<u>1,112,273</u>	<u>1,271,442</u>	<u>1,872,737</u>
Total incoming resources	<u>232,543</u>	<u>1,189,109</u>	<u>1,421,652</u>	<u>1,956,671</u>
RESOURCES EXPENDED				
Costs of generating funds				
Fundraising cost	7,579	27,988	35,567	24,084
Finance cost	16,656	-	16,656	-
	<u>208,308</u>	<u>1,161,121</u>	<u>1,369,429</u>	<u>1,932,587</u>
Net incoming resources available	<u>208,308</u>	<u>1,161,121</u>	<u>1,369,429</u>	<u>1,932,587</u>
Charitable activities				
Regeneration of the Borough of Hastings	142,938	866,431	1,009,369	805,200
Governance costs	9,543	-	9,543	9,162
	<u>176,716</u>	<u>894,419</u>	<u>1,071,135</u>	<u>838,446</u>
Total resources expended	<u>176,716</u>	<u>894,419</u>	<u>1,071,135</u>	<u>838,446</u>
Net incoming resources before transfers	<u>55,827</u>	<u>294,690</u>	<u>350,517</u>	<u>1,118,225</u>
Gross transfers between funds	188,209	(188,209)	-	-
Net incoming resources	<u>244,036</u>	<u>106,481</u>	<u>350,517</u>	<u>1,118,225</u>
Other recognised gains and losses				
Gains on investment assets	21,791	-	21,791	-
Net movement in funds	<u>265,827</u>	<u>106,481</u>	<u>372,308</u>	<u>1,118,225</u>
Fund balances at 1 April 2006				
As originally reported	43,249	2,230,256	2,273,505	1,082,828
Prior year adjustment	(36,859)	(35,593)	(72,452)	-
As restated	<u>6,390</u>	<u>2,194,663</u>	<u>2,201,053</u>	<u>1,082,828</u>
Fund balances at 31 March 2007	<u><u>272,217</u></u>	<u><u>2,301,144</u></u>	<u><u>2,573,361</u></u>	<u><u>2,201,053</u></u>

September 08

Mon	1
Tues	2
Wed	3
Thurs	4 Hastings Trust AGM
Fri	5
Sat	6
Sun	7
Mon	8
Tues	9
Wed	10
Thurs	11
Fri	12
Sat	13
Sun	14
Mon	15
Tues	16
Wed	17
Thurs	18
Fri	19
Sat	20
Sun	21
Mon	22 FIRST DAY OF AUTUMN
Tues	23
Wed	24
Thurs	25
Fri	26
Sat	27
Sun	28
Mon	29
Tues	30

Major Partners

1066 enterprise
1066 Housing Association
Amicus Horizon
Artworks
Association of Preservation Trusts
Age Concern
Barclays Financial Inclusion Unit
Big Lottery Fund
Castle Ward Forum
Chartered Institute of Marketing
Community Fund
Department of Work & Pensions –
The Growth Fund
Development Trusts Association
DfES
Direxions
East Sussex County Council
Education Business Partnership
Employment Services
English Partnerships
Esmée Fairbairn Foundation

ESOL
European Regional Development Fund –
ERDF Objective 2
Federation of Sussex Amenity Societies
Fellowship of St Nicholas
Fishermen's Co-operative
Fishermen's Protection Society
Gaby Hardwicke Eaton Sagar
GEMS
Greek Orthodox Church of St Mary
Magdalen
Greek Orthodox Community of Hastings
Government Office of the South East
Hans & Märít Rausing Charitable Trust
Harley Reed Associates
Hastings & Bexhill Economic Alliance
Hastings & Rother Economic Alliance
Hastings & Rother Primary Care Trust
Hastings & Rother Youth Justice
Hastings & Rother Youth Service
Hastings & St. Leonards Credit Union

Hastings Borough Council
Hastings College of Arts & Technology
Hastings Regeneration Community
Group
Hastings Voluntary Action
Hastings Urban Design Group
Horizons Community Learning Project
Impact
Isabel Blackman Foundation
Jewsons
Job Centre
John Hibberd Associates
KC Computers
Lloyds TSB Foundation
Net Gain
New Economics Foundation
Old Hastings Preservation Society
Ore Valley Forum
Residents Associations
Rother Homes
Small Business Service

South Coast Money Line
South East England Development Agency
Southwater Community Centre
Stade Partnership
Sure Start, Ore Valley
Sure Start, St Leonards
Sussex Careers
Sussex Enterprise
Sussex Police
Sussex University CCE
St Nicks-on-Line
Sompriti
The Charity Bank
Timothy Jemison Associates
Tomorrow's People Trust
Trade Paints Ltd
Transport 2000 East Sussex
Travis Perkins
University Centre, Hastings

Board of Directors

Cllr Roy Tucker
Anne Brooks
Pam Brown OBE

Christine Francis
Tony Haworth
Prof Michael Hunter

Eileen Masters
Maureen Nelson
Canon Keith Pound

Alan Privett
Cllr Joy Waite



working with and for the community

Hastings Trust 35 Robertson Street The America Ground Hastings East Sussex TN34 1HT
Tel: 01424 446373 Fax: 01424 436740 Email: post@hastingstrust.co.uk Web: www.hastingstrust.co.uk

