# hastings trust

working with and for the community



02/03 annual review



#### working with and for the community

Hastings Trust 35 Robertson Street
The America Ground Hastings
East Sussex TN34 1HT
Tel: 01424 446373 Fax: 01424 436740
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### our vision

#### The Hastings Trust, a registered charity, has these aims:

- To help those who live, work or visit here to care for the environment
- To help the local economy to flourish in ways which won't spoil the place for those who come after us
- To spread the word to all concerned about how to regenerate the town and, at the same time, conserve all that's good in it

## our strategy

To create active partnerships between the public, private, voluntary and community sectors and to enable them to work together for the economic, environmental and social regeneration of Hastings.

#### To promote and support local economic development we:

- Obtained funds for development of social enterprises and support systems
- Developed Social Enterprise Strategy
- Provide marketing and business advice
- Run job and training schemes
- Provide career and continuing personal development advice

#### To improve the local environment we:

- Improved and developed derelict land
- Regenerated and managed public open space
- · Carried out a number of local improvement schemes
- Restored and developed buildings including our own and set standards for others to follow
- Promoted good practice in conservation

#### To improve local services and amenities we:

- Provide local community facilities and services
- Support and enable community development
- Promote local arts and heritage initiatives



# director's report

Hastings Trust Board, Staff and Volunteers, work long and hard to help the Trust meet its objectives. To ensure the quality of our services, we have Invested in People, undergone PQASSO, and been GAB accredited.

With more and more standards to achieve and with rapid expansion over recent years, the Trust has tried to have a year of consolidation. This year was nearly it.

Of course there were one or two new initiatives: Silchester Mews Community Facility opened its doors to the people of Central St. Leonards, the Community Regeneration Unit got off to a good start and the refurbishment of the upper floors of 34 Robertson Street was completed.

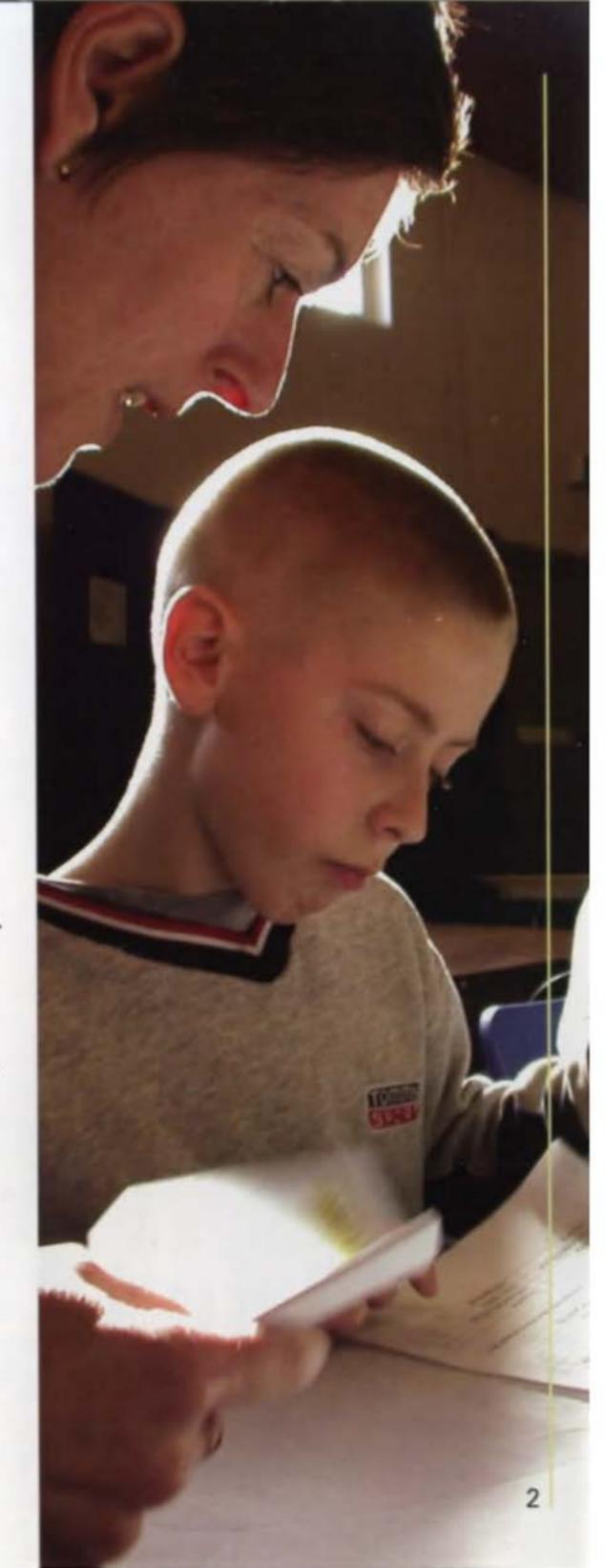
Priory Neighbourhood Centre forged ahead with an enthusiastic steering group and support from English Partnership's Millennium Communities.

There were gaps in our programme - mostly due to delays in funding. The Re-investment Trust and the Phoenix Incubator start up units will now be launched during 2003-4.

The Trust received excellent publicity during the launch of the Charity Bank at No,11 Downing Street. Following my speech about the Trust, I was able to challenge Chancellor, Gordon Brown and Chief Secretary to the Treasury, Paul Boateng regarding asset based development and clawback. Watch this space.



Christine Goldschmidt Director em: christine@htgate.demon.co.uk



# chairman's report

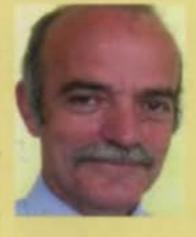
This was largely a year of consolidation: the community centres, OASIS, Silchester Mews, the Hastings Trust Resource Centre; the Ore Valley Forum, which gives a voice to the people of this area of Hastings, and the Trust's environmental initiatives all continued to build on the firm foundation of their past achievements.

The innovation was the launch of the ground-breaking Community Regeneration Unit. This is now on the top two floors of no. 34 Robertson Street next to the Trust's HQ. The first floor is occupied by the Hastings Bengali Welfare Association and the Castle Ward Forum. This was made possible by the renovation of no. 34 by the Trust Contracts Limited (TCL), the trading arm of the Trust. This is the third large scale renovation by TCL, which helped to build the asset base of the Trust as well as providing work experience for over 50 youngsters.

The great increase in turnover in the last three years (itself a measure of our success) has required a review of our financial management systems. This has been done by our new and very proficient accountants McPhersons.

The year has strengthened the Trust's ability to achieve its mission statement. We will deliver.

Henton



Stephan Hinton Chairman em: hinton@htgate.demon.co.uk

## board of directors

Cllr Pam Brown
Dennis Collins
Tony Haworth
Stephen Hinton

Dr Chris Joyce
Sue Musgrave
Canon Keith Pound

Alan Privett
Paul Smith
Cllr Joy Waite

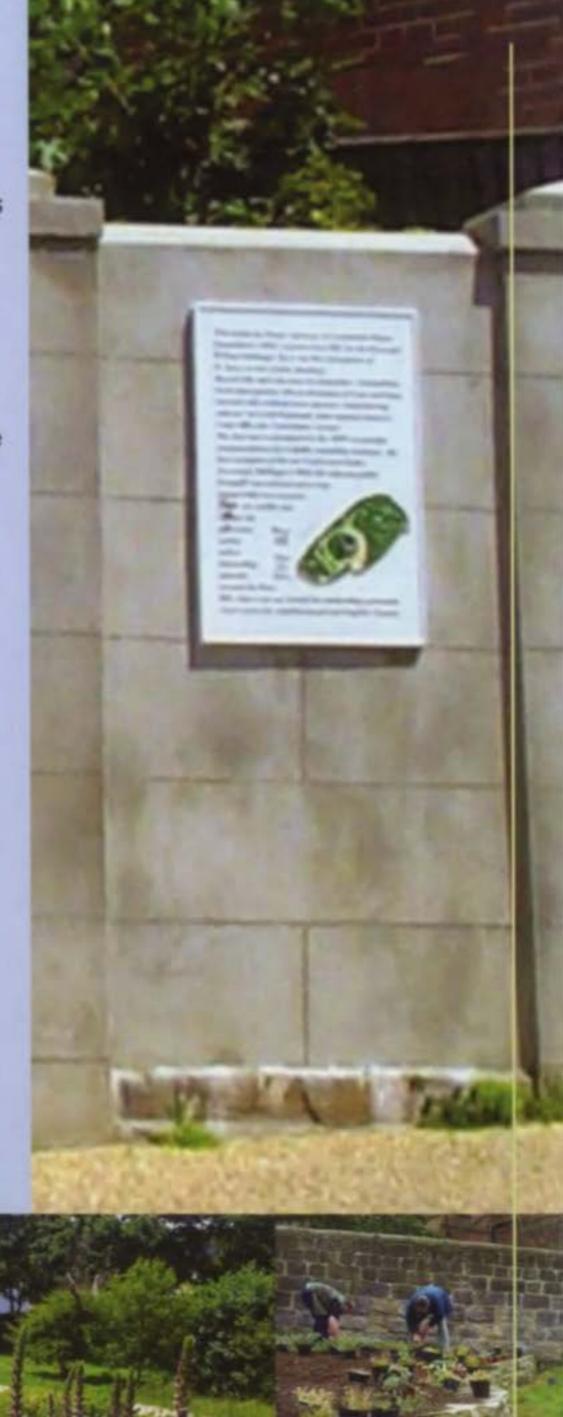


# the hastings trust

Hastings Trust, established in 1990, is a development trust - an independent charity and company limited by guarantee. The Trust works in partnership with all sectors of the community for the sustainable regeneration of Hastings. In its twelve year history it has won nine awards and completed over 80 successful projects.

Using a uniquely flexible and unbureaucratic approach, the Trust is able to attract money to Hastings for its projects. The projects are a response to local need and support the town's people, economy, environment and heritage. Hastings Borough Council recognises this via a Community Support Grant of £62,500, which brought in additional funding of c.£800,000 this financial year.

Working with communities on the ground - in priority areas and elsewhere in the town - the Trust supports people to help themselves. The Annual Review gives a glimpse of what was achieved during 2002-3.



## the hastings trust resource centre

The Trust's Resource Centre, now with UK online status, is providing much needed support to the elderly via links with Age Concern. It is also allowing immigrants, the disabled, as well as other previously excluded people and groups to gain easier first-time access to the internet and other ICT resources.

In partnership with Hastings College of Arts & Technology, the Centre is helping various ethnic groups and other foreign visitors to access basic skills and language training classes.

The steady and high demand was maintained for advice and guidance sessions in marketing, business and career development (see Resource Centre Statistics).

There were 53 funding sessions for individuals and organisations.

There was increased demand for the second floor meeting room with 125 meetings recorded.

The Hastings & St Leonards Credit Union set up a weekly banking session in the Centre. GEMS, the LETS (Local Exchange Trading System) for Hastings and Rother, The Hastings Urban Design Group and many others continued to use the Centre as a public contact and information point.

Volunteers were again indispensable for the running of the Centre, giving excellent polite, friendly and expert service (see Resource Centre Statistics).



Chris King Resource Centre Development Co-ordinator em: resource2000@hotmail.com



ole and ideas come ogether

#### environmental initiatives

This penultimate year of the project was the most munificent of all. Wallinger's Walk and the historic vicinity were transformed with improvements to footpaths, walls, lighting and greenery. Our industrious efforts yielded a book – now on sale to fund ongoing work- and a magnificent plaque that emblazons the former gateway to



Castledown House. Here, the nostalgic atmosphere evokes the majesty of yesteryear and harks back to a more genteel era.

Just a stone's throw away we clambered onto the embankment at Stonefield Road to adorn a dowdy slope with a lush carpet of plants. A series of steps, imperative to facilitate access, were constructed to ensure the long-term maintenance of the site.

The advent of 2002 ushered in a string of measures to revitalise a ramshackle churchyard in St Leonards. St Mary Magdalen, once a prestigious edifice that served prosperous visitors throughout the town's Victorian heyday it had become neglected and redundant by the 1970's. Rescued from looming demolition by the Greek Orthodox Church we aim to recreate the splendour of the 19th century landscape to this prominent spot close to the sea.

We bestow our heartfelt appreciation to the estimable volunteers whose dexterity and unwavering commitment helped us to accomplish this.



James Rose Environmental Enhancement Officer em: james@htgate.demon.co.uk



# community regeneration unit

SRB 6 (SEEDA) and ERDF Objective 2 (GOSE) funding for the Trust in 2001 recognised the importance of finding new ways of developing community enterprise and increasing local participation.

By September 2002 the Community Regeneration Unit was set up and a team assembled to launch this innovative pilot project. It delivers services to target communities (older people, BME communities, asylum seekers/refugees and local residents moving into employment) in priority wards in Hastings.

The project adapts to the needs of the people it works with, giving away its power by sharing skills, information, resources, and bringing people together to support their development and long-term wellbeing. The project is labour and resource intensive – but we have been told we **make life changing**differences, and we aim to continue to do so.

The CRU is a local administrator of two Government
Neighbourhood Renewal Unit funds: the Community Chest and the
new Community Learning Chest. 44 groups received £145,000 of
grants in 2002/3.

The CRU budget also funds: local community finance schemes, development work with Community Enterprises (8), strategy development and reports on services and amenities for older people and much more.

Thanks to all the residents and communities we work with whose support vindicates the approach of the project.



Caroline Rolfe Community Regeneration Officer em: caroline.cru@htgate.demon.co.uk



#### silchester mews

Having opened in January the Centre did not take long to get established in the Community and start offering a range of activities for local residents. Various groups started using the building, including one run by local Muslim women and their children. This group has gone from strength to strength and is now thriving.

The Tuesday Club (for Over 60's) and Drop In for Asylum Seekers moved to the Centre from their temporary accommodation at the Health Hut, and have continued to grow, with many new people now attending.

A Messy Play Club was established by the early summer and is now well attended, where all children and their parents are welcome to come and make as much mess as they like.

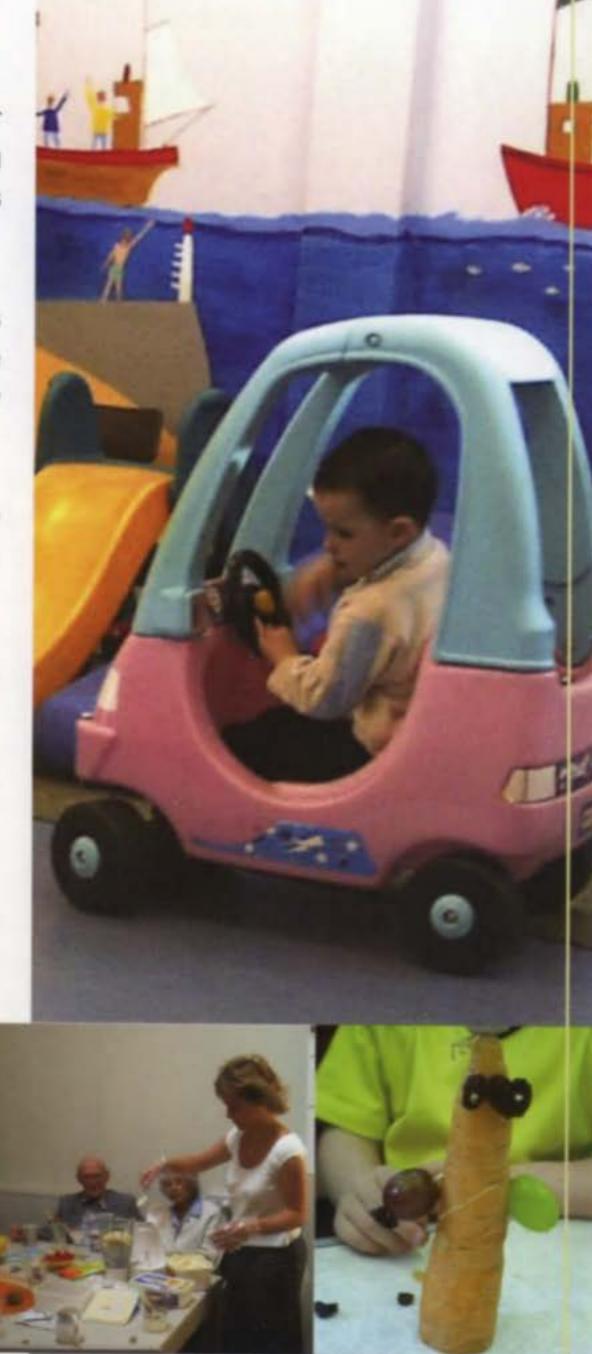
The office space upstairs was all let to local organisations by the spring, including MACA (Mental After Care Association), PULSE (activities for 16-25), the local Community Forum and part of the local Health Visitor Team.

The Hastings College used the Centre during the year to offer a range of courses, including GCSE Maths and English, ESOL classes and a First Aid course.

Other courses provided at the centre during the year include English for daily living, English for Health, Care for the Carers and Parenting course.



Clare Croft Co-ordinator
em: silchestermews@htgate.demon.co.uk



# the ore valley forum

The Ore Valley Forum has gone from strength to strength over the last year.

A well attended and enjoyable Annual General Meeting in October resulted in the election of a new steering committee and officers. Our committee members come from many different neighbourhoods in the Valley area, several not previously represented, and are ably led by our new Forum Chair, Tania Turner.

In consultation with residents, a Local Action Plan has been developed to address key issues of concern for those who live or work in the Ore Valley. Agencies will be working in partnership with the Forum to deliver the priority actions identified in the Plan. A Forum Office has been established in the Priory Neighbourhood Centre and successful funding bids have enabled the setting up and running of Buzz and Humm, two innovative programs for local children and young people which are also run out of the Centre.







In summer 2002 the over 50's club enjoyed outings to Eastbourne, the Kent & East Sussex Railway and the London Eye (including a leisurely cruise down the Thames). The club also accompanied the Broomgrove children's Playscheme to Woburn Safari Park.

In the autumn there were successful bids to fund a feasibility study and pilot Befriending Scheme to extend and complement the service that Oasis delivers in the Ore Valley. The Befriending Scheme is available free to residents of the Ore Valley to combat isolation and loneliness, provide extra support, and decrease accidents among the elderly through helping with practical tasks around the home. Support has included 'company' on hospital visits, washing windows and gardening. Marketing has included door to door canvassing and presentations to teams at the Conquest Hospital.

The autumn also saw the reconvening of the "Girlz group" in which female teenagers discuss issues such as relationships, drugs and contraception. The ADHD (Attention Deficit Hyperactivity Disorder) support group, which helps parents and carers with children with the condition and related conditions, met regularly at OASIS. The Credit Union and Tomorrows People employment service are available all year at Oasis.



Jackie Gaunt Oasis Co-ordinator em: oasis@orevalley.co.uk



# adult learning & skills development

Workforce development: Staff and volunteers took advantage of targeted learning and skills opportunities to enhance awareness of groups and individuals needs, technical and financial expertise, improve personal and organisational development skills and deepen understanding of the link between skills acquisition and national quality standards.

Volunteers: Volunteers were integral to all the Trust's services including: Database development, information and advice, IT and internet support, Trust publications, DTP at the Trust's HQ; befriending project, ICT, hospitality, door to door delivery, fundraising at OASIS; reception, IT and asylum seeker support at Silchester Mews; practical projects, research, illustrations and signboards for environmental initiatives. The voluntary Board of Management oversaw all areas and set up a publicity subgroup to promote wider knowledge of the Trust's role in the community.

Information Advice and Guidance: Direxions: 247 individual advice sessions on learning and work.

The East Sussex Information Advice and Guidance (IAG) Network supported us with: professional development courses; networking and support meetings; improved information resources; enhanced referral mechanisms; and progress towards Matrix Quality Standards for IAG provision.

Technology: The Trust acquired a further £2,000 of UK online accessible equipment.



**Volunteer Hours** 

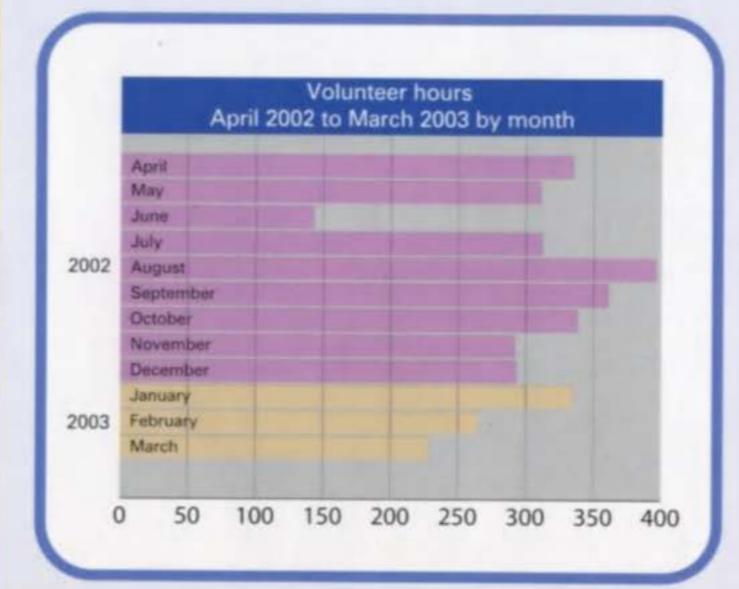
3,556 hours HQ OASIS 2,156 hours Silchester Mews 110 hours **Environmental Initiatives** 924 **Board of Management** 548

Total hours 7294 hours x £11.68 average gross hourly earnings (Gov new earnings survey 2002) = £85, 193.92 in kind

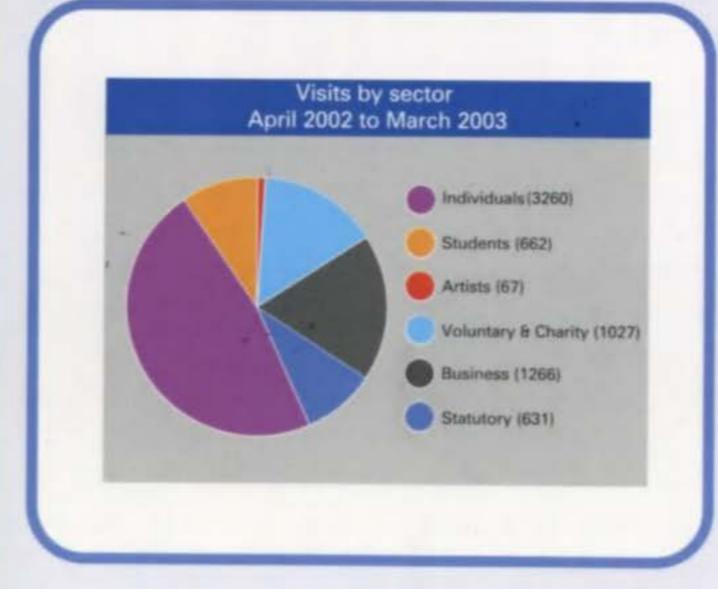
Heather Smith Training & Development Co-ordinator em: heather@htgate.demon.co.uk



#### resource centre statistics









# financial report

The Summarised Accounts are a summary of the information which appears in the full accounts which have been audited and given an unqualified opinion. The full accounts were approved by the Policy & Finance Committee on 8th August, 2003 and copies submitted to the Charity Commission and the Registrar of Companies. However, these Summarised Accounts may not contain sufficient information to allow a full understanding of the financial affairs of the Charity. Copies of the full accounts can be obtained from the Hastings Trust, 35 Robertson Street, Hastings, East Sussex, TN34 1HT.

Auditors Statement to the Trustees of the Hastings Trust: We have examined the summarised financial statements set out here:

Respective responsibility of trustees and auditors: You are responsible as trustees for the preparation of the summary financial statements. We have agreed to report to you on our opinion on the summarised statements' consistency with full financial statements, on which we reported to you on 8th August 2003.

Basis of opinion: We have carried out the procedures we consider necessary to ascertain whether the summarised financial statements are consistent with the full financial statements from which they have been prepared.

Opinion: In our opinion the summarised financial statements are consistent with the full financial statements for the year ended 31st March 2003.

McPherson & Partners, Chartered Accountants and Registered Auditors 12 August 2003

	Unrestricted	Designated	Restricted	Tota
	funds	funds	funds	2003
	£	£	£	f
Incoming resources				
Donations	62,134	486	117,051	179,671
Activities in furtherance of the charity's activities	29,273		632,073	661,346
Activities for generating funds	706			70
nvestment income	4,005	25,638	12,060	41,70
Other incoming resources	3,755	7,440	15,804	26,99
Total incoming resources	99,873	33,564	776,988	910,425
Resources expended				
Costs of generating funds				
Fundraising and publicity costs	8,540	2,274	7,815	18,625
	8,540	2,274	7,815	18,629
Net incoming resources available	91,333	31,290	769,173	891,79
Charitable expenditure				
Grants payable			153,640	153,64
Staff costs and subcontractors	96,819	21,980	378,062	496,86
Building supplies		1,568	11,825	13,39
Sundries		4,592	7,481	12,07
Plant hire			1,024	1,02
Support costs	3,516		2,940	6,45
Management and administration	41,232	13,551	60,573	115,35
Total charitable expenditure	141,567	41,691	615,545	798,80
Total resources expended	150,107	43,965	623,360	817,43
Net incoming/(outgoing) resources	(50,234)	(10,401)	153,628	92,99
Transfer of designated funds deficit	(10,401)	10,401		
Revaluation of tangible fixed assets	-	-	(25,081)	(25,081
Net movement in funds	(60,635)		128,547	67,91
Fund balances at 1 April 2002	61,630		347,989	409,61
Fund balances at 31 March 2003	995		476,536	477,53

## major partners

The Trust has 12 years experience fostering partnerships between the public, private, voluntary and community sectors; won 9 awards and completed over 120 successful projects plus IIP and Matrix accreditation.

Our major partners include:

1066 Enterprise

1066 Housing Association

Association of Preservation Trusts

Astec

Ark of Hope

Age Concern

**BTCV** 

**BTCV** Enterprises

Chartered Institute of Marketing

Community Service Volunteers

Consignia - Stepping Stones

Connections

CommIT

**Development Trusts Association** 

DfES

Direxions

East Sussex County Council

**Education Business Partnership** 

**Employment Service** 

Esmée Fairbairn Foundation

**ESOL** 

Fishermen's Co-operative

Fishermen's Protection Society

Gaby Hardwicke Eaton Sagar

GEMS

Gibbons & Mannington

Government Office of the South East

Hans & Märit Rausing Charitable Trust

Hastings & Rother Primary Care Trust

Hastings & Rother Youth Justice

Hastings & Rother Youth Service

Hastings & St. Leonards Credit Union

Hastings Borough Council

Hastings Regeneration Community Group

Hastings Regeneration Partnership

Hastings Sustainability Network

Hastings Voluntary Action

Here and Now Magazine

Harley Reed

Hastings Urban Design Group

Isabel Blackman Foundation

KC Computers

Lloyds TSB Foundation

Marshall Tufflex

**New Economics Foundation** 

Old Hastings Preservation Society

Ore Valley Forum

Phoenix Fund

Residents Associations

Small Business Service

South East England Development Agency

Southwater Renewal Area

Stade Partnership

Step-On Project

Sure Start, Ore Valley

Sussex Careers

Sussex Enterprise

Sussex Police

Sussex University CCE

Stumped

Salvation Army

St Nicks-on-Line

Sompriti

The Charity Bank

Think Office Products

Trade Paints Ltd

Transport 2000 East Sussex

Underwater World Hastings Ltd

Workability Pact

Youth Clubs Sussex

